



DATA VISUALIZATION

DATA STEWARDS TRAINING #3
(YIPEE!)

November 14, 2017



Activity time!

What do you hope
to get out of
today's training?

MY GOALS FOR THE TRAINING

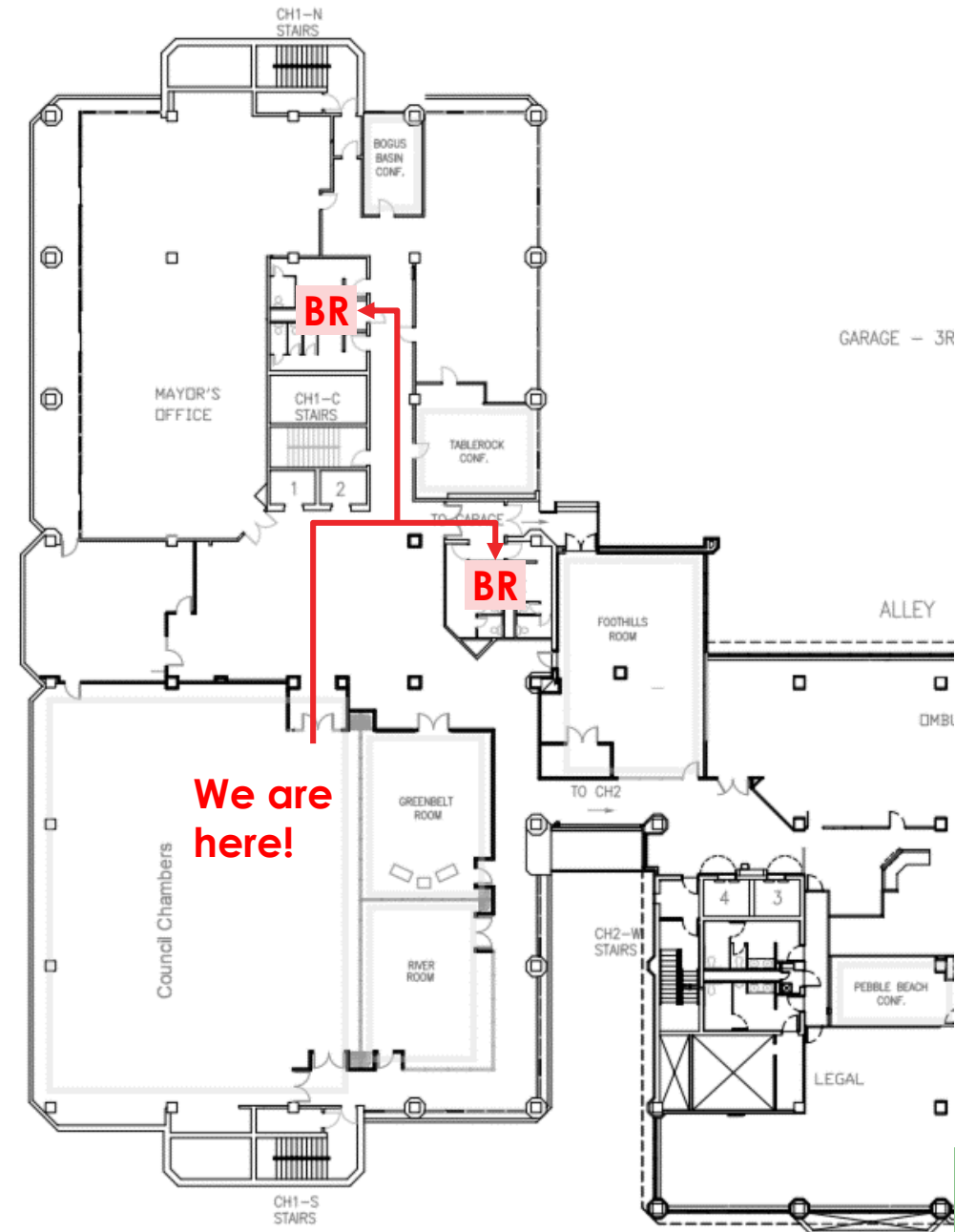
- Understand the basic principles of data viz (so you can use any tool)
- Develop a shared language and understanding for what makes a good data visualization
- Some tips for presenting
- Have fun!
- Note: Practice makes better 😊

PLAN FOR THE DAY

- Intro and Context Setting
 - Why data viz?
 - What is good data viz?
- Principles of:
 - Data Visualization
 - Data Presentation

HOUSEKEEPING

- Feel free to stand and/or grab a snack
- Feel free to ask questions at any time (but I might not answer)
- Breaks are good!
- So are activities!
- Bathroom locations



CONTEXT SETTING

WHY DATA VIZ? | WHAT IS GOOD DATA VIZ?

WHY DATA VIZ?

It compresses information.

| Name | Height | Past crime? | Age |
|----------|--------|-------------|-----|
| Benicio | 6'2 | Y | 48 |
| Kevin P. | 5'5 | N | 58 |
| Stephen | 5'10 | Y | 49 |
| Gabriel | 5'10 | Y | 65 |
| Kevin S. | 5'10 | Y | 56 |
| Ryan | 6'2 | N | 39 |
| Ben | 6'4 | N | 43 |
| Matt | 5'10 | Y | 45 |
| George | 5'11 | N | 54 |

VS



WHY DATA VIZ?

Bathroom Directions:

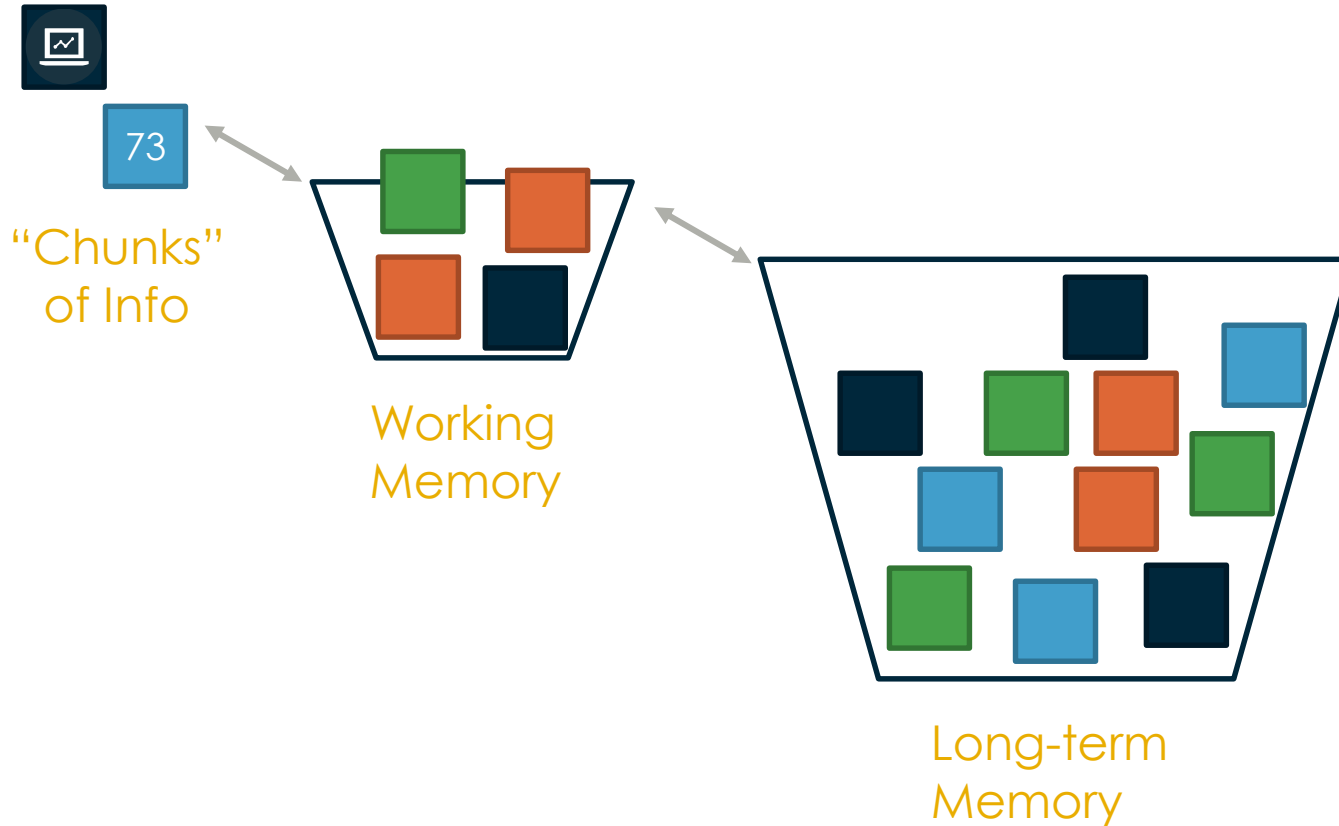
There are two nearby bathrooms.

1. Exit the main doors of Council Chambers and walk down the hallway to the right of the elevators. Bathrooms are on the left.
2. Exit the main doors of Council Chambers, and go through the first double doors on the far side of the lobby. The bathrooms are on the right before the next set of double doors.

VS



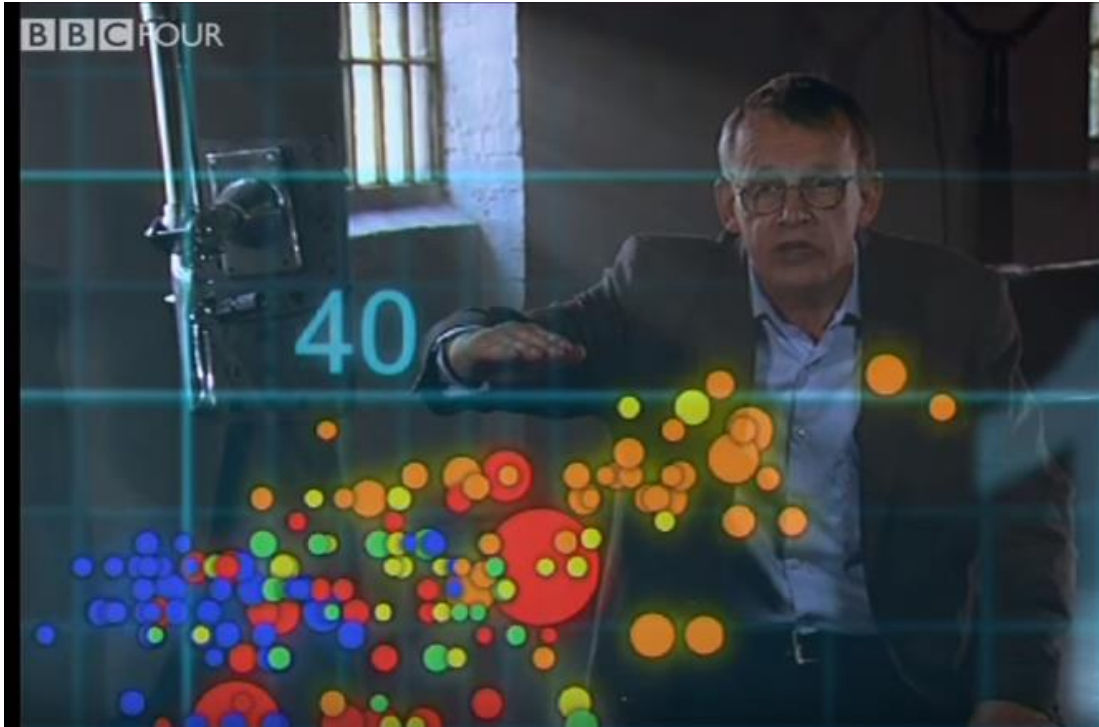
WHY DATA VIZ?



Our **working memory** is limited.

And we are **pattern-seekers** by nature.

HANS ROSLING IS FUN TO WATCH



What does Hans do well?

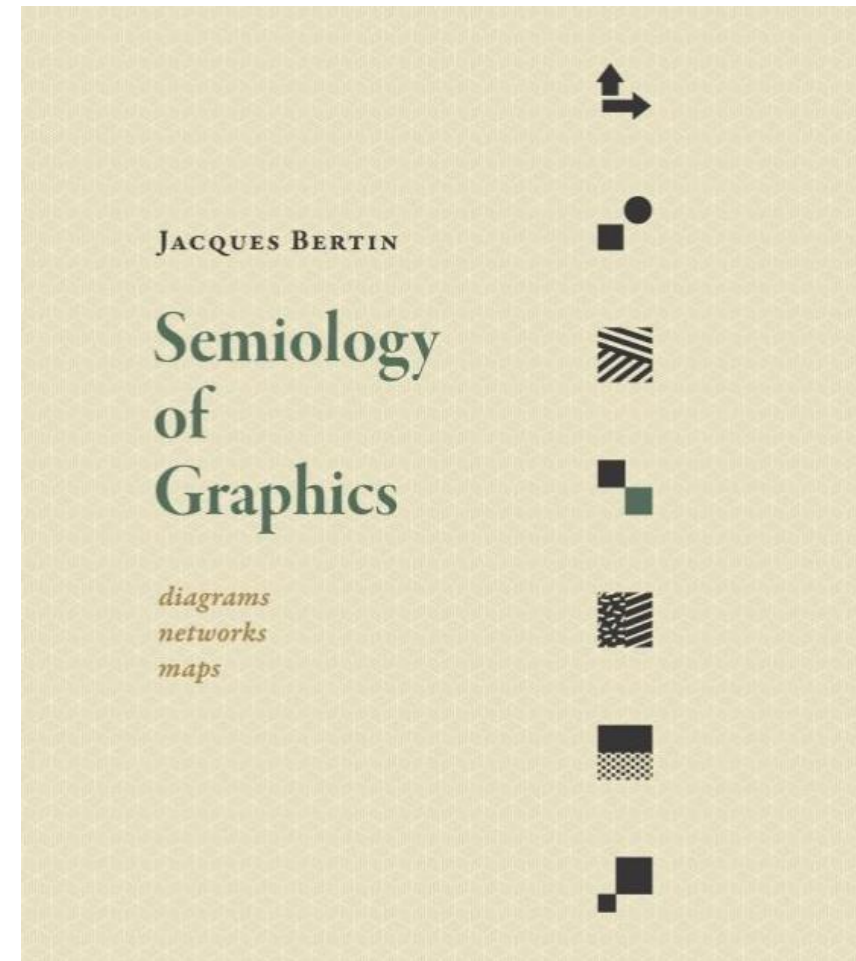
What does he do poorly?

WHAT IS GOOD DATA VIZ?

Principle of Expressiveness – show what you need to, no more, no less

Principle of Effectiveness – use the most efficient method available to visualize your information

Semiologie Graphique
By Jacques Bertin (1967)



WHAT IS GOOD DATA VIZ?

Excellence means...

“...complex ideas communicated with clarity, precision and efficiency.”

“...greatest number of ideas in the shortest time with the least ink in the smallest space.”

“...requires telling the truth about data.”

The Visual Display of Quantitative Information
By Edward Tufte (1983)

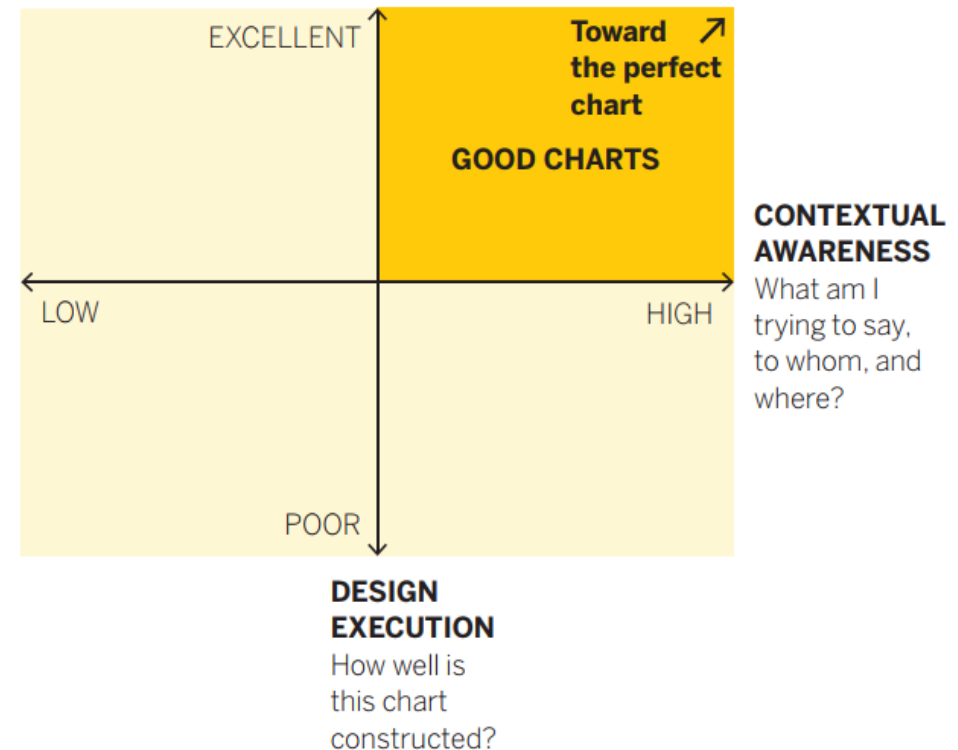


WHAT IS GOOD DATA VIZ?

“A perfectly relevant visualization that breaks a few presentation rules is far more valuable – it’s *better* – than a perfectly executed, beautiful chart that contains the wrong message, or fails to engage its audience.”

Good Charts
by Scott Berinato
*quote and chart

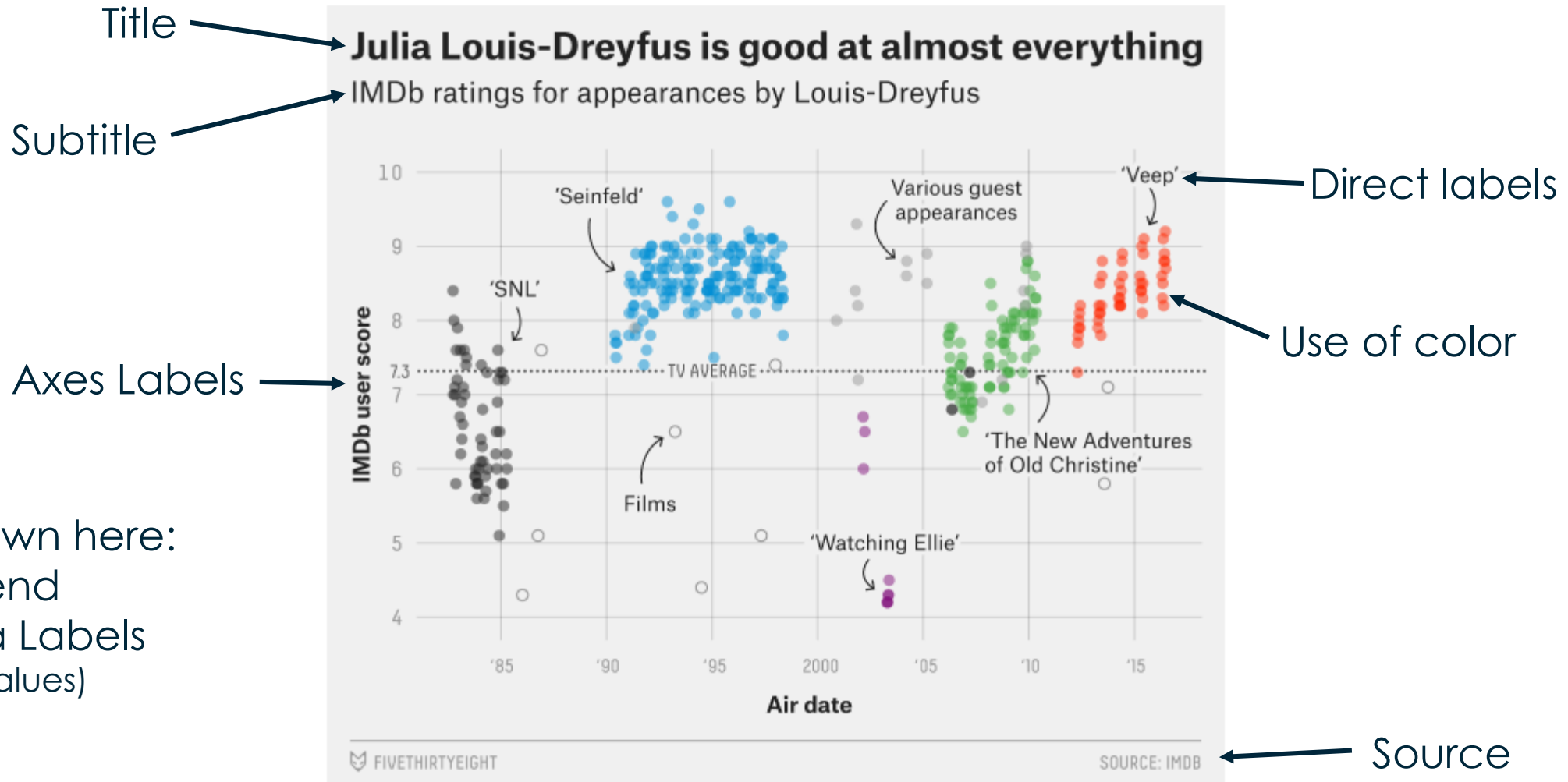
THE GOOD CHARTS MATRIX



DATA VIZ PRINCIPLES



ANATOMY OF A DATA VIZ



DATA VIZ PRINCIPLES

#1: KNOW YOUR MESSAGE

PRINCIPLE #1:

KNOW YOUR MESSAGE

I want to convince _____ that _____.

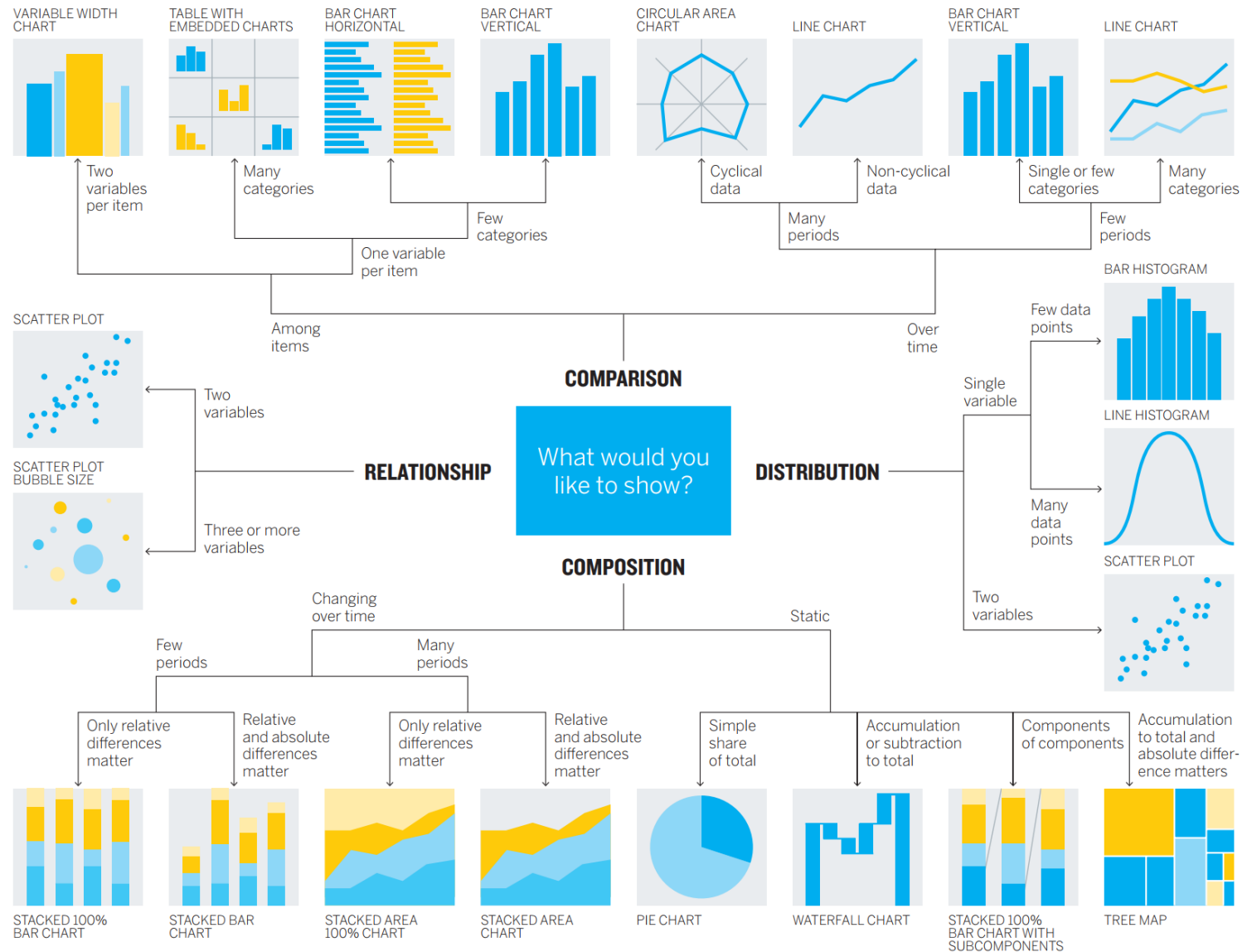
I want to show that _____.



DATA VIZ PRINCIPLES

#2: **USE THE RIGHT CHART**

ABELA'S CHART TYPE HIERARCHY



SOURCE: ANDREW V. ABELA

PRINCIPLE #2:

USE THE RIGHT CHART

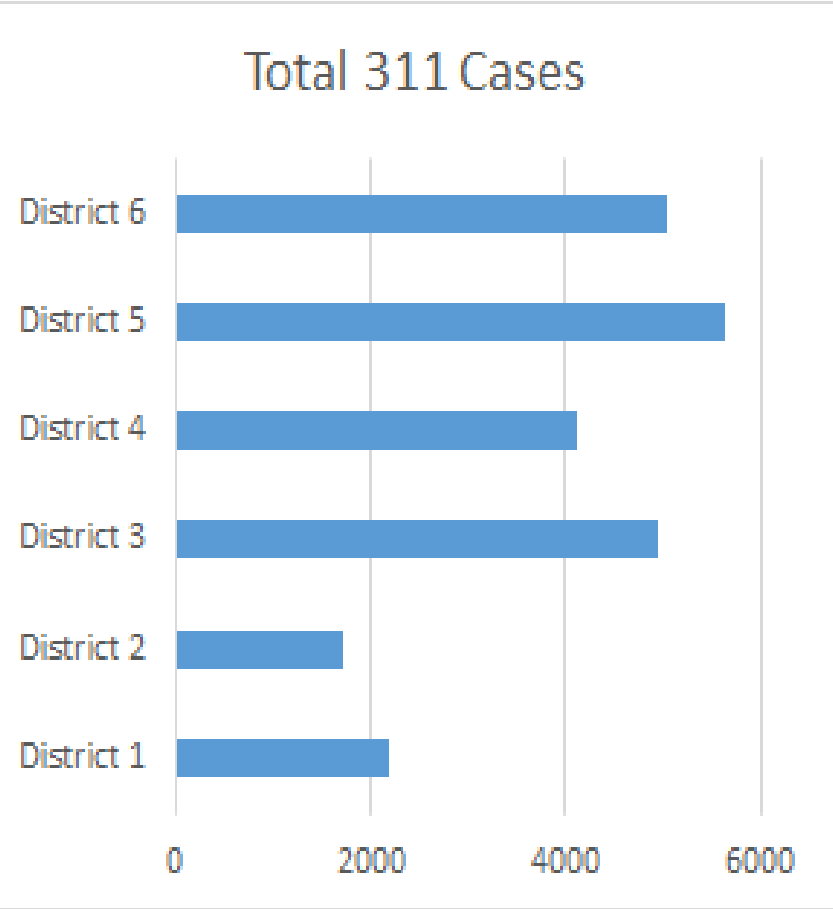
Thanks to GovEx for the following slides!



Reveal

- Describe findings
- Identify solutions

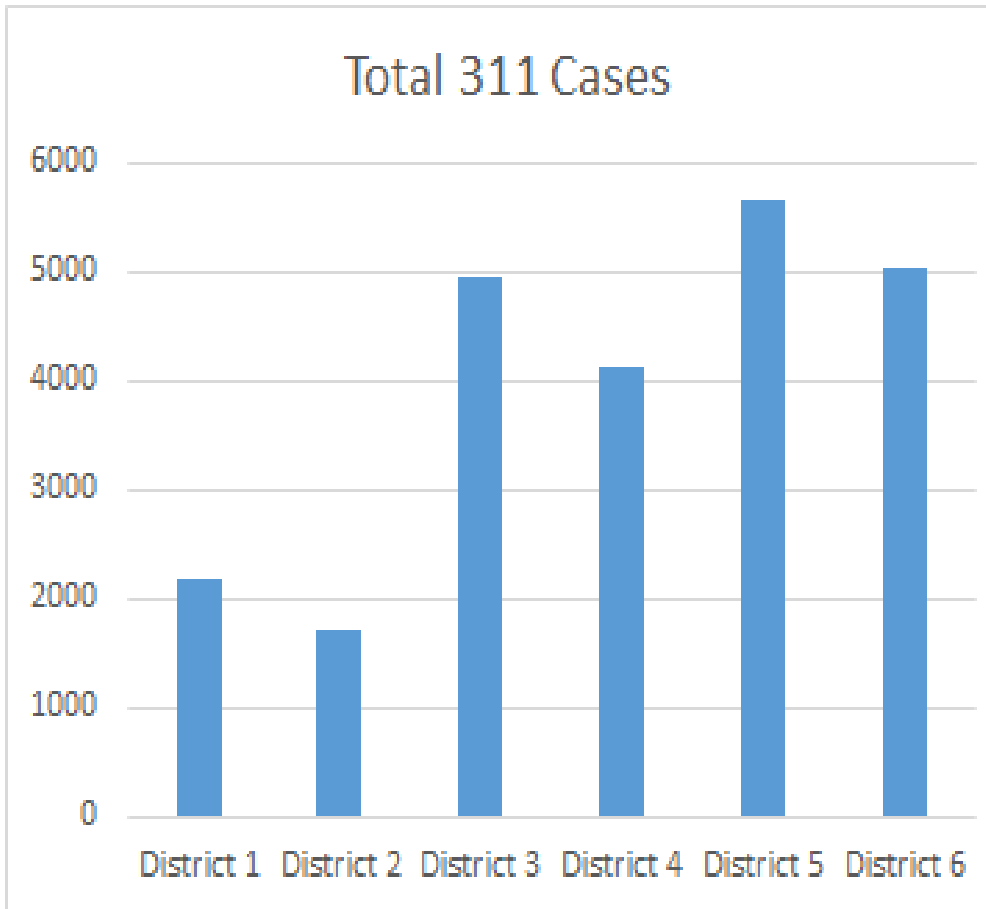
Bar and Column Chart



Note: Displays data using bars of same width for categories of observations.

Suitable for: Comparing numeric data across categories and revealing high and low points of information at a glance.

Example: Total 311 cases by districts



Reveal

- Describe findings
- Identify solutions

Highlight Table

| Department | # of Cases |
|-----------------------|------------|
| Health | 752 |
| NHS | 6,847 |
| Parks and Rec | 1,116 |
| Public Works | 10,274 |
| Water Services | 3,585 |
| All other departments | 1,086 |

Note: A table of data highlighted with different colors to provide additional details to unique variables.

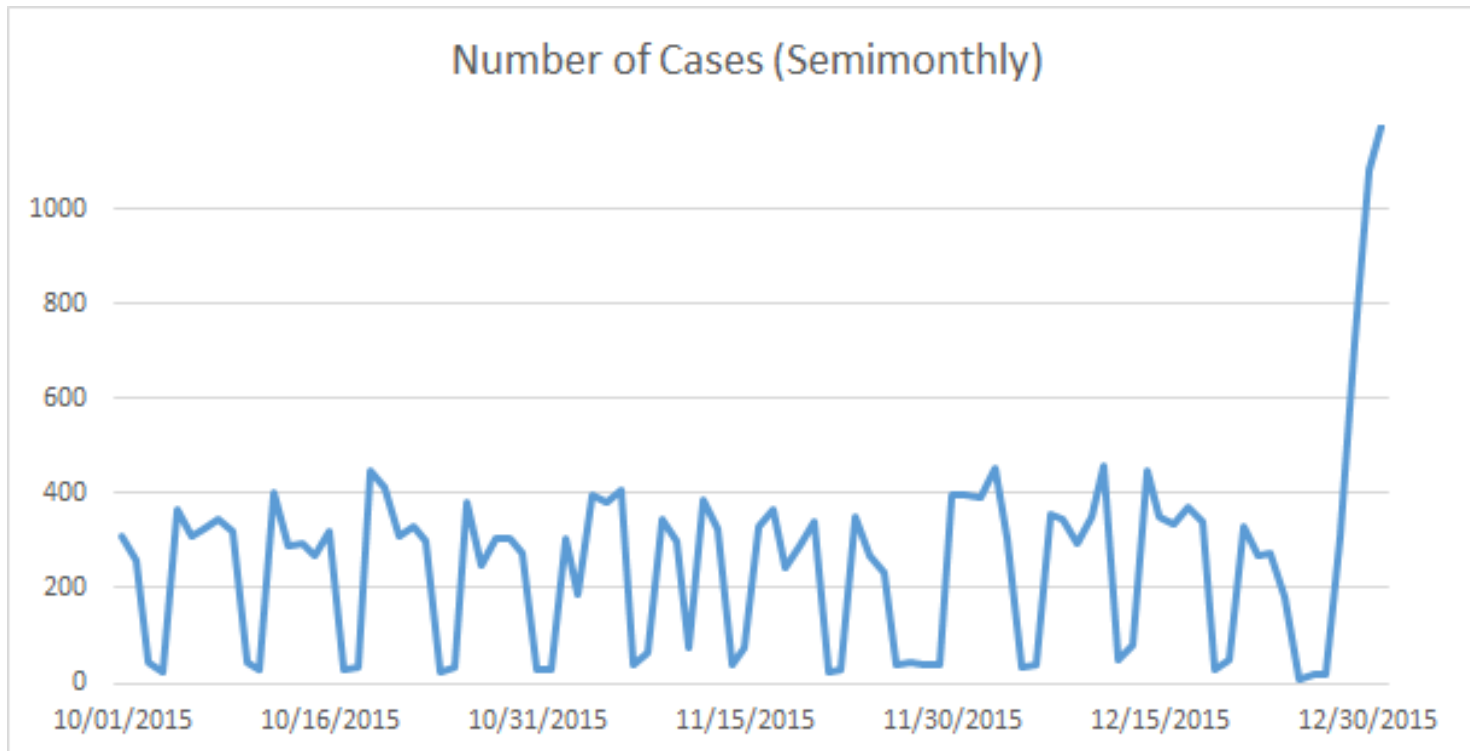
Suitable for: Visualizing data at a glance to identify extreme variables and other information of interest.

Example: Number of cases by department.

Reveal

- Describe findings
- Identify solutions

Line Chart



Note: Created by connecting a series of data points with a straight line.

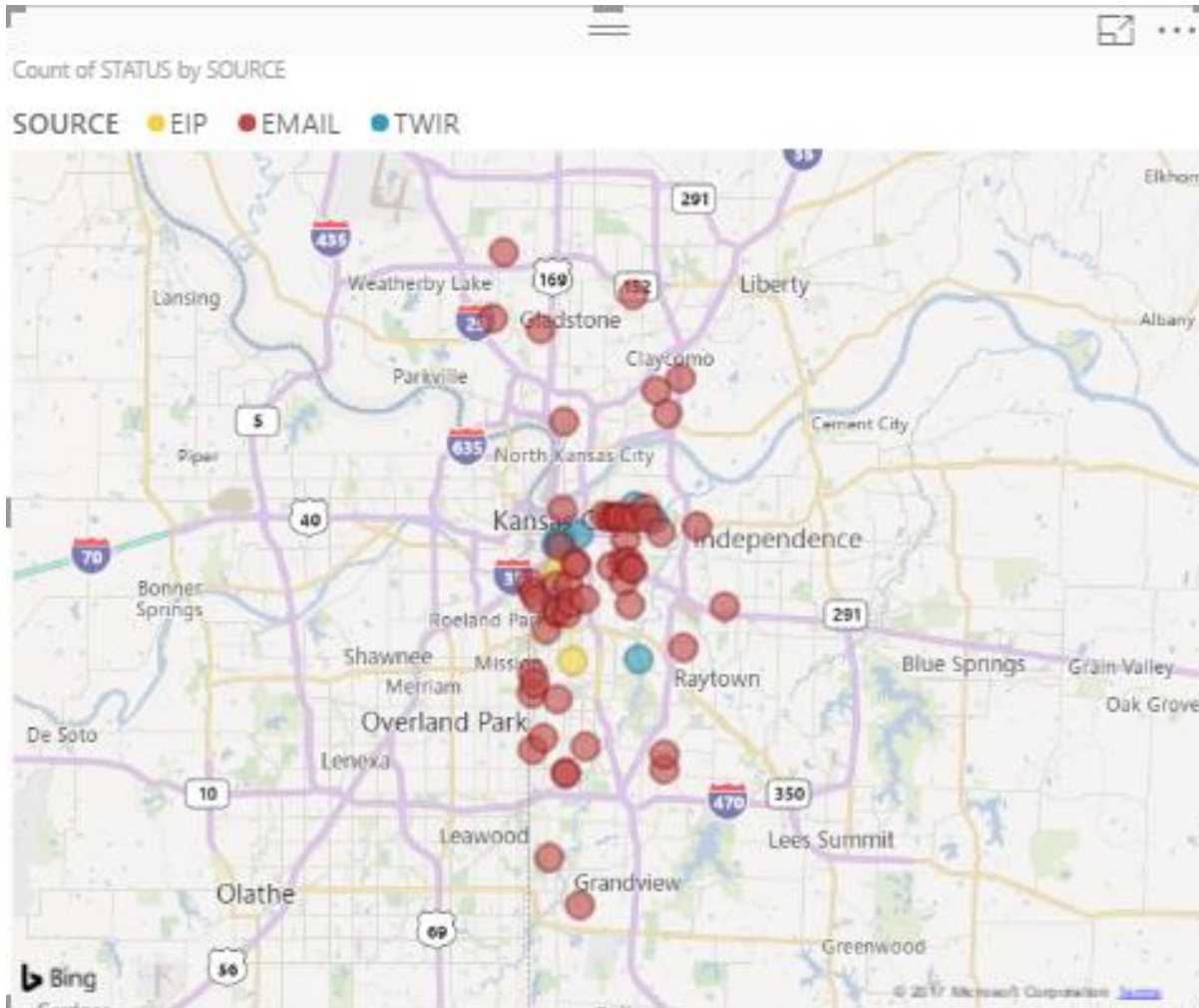
Suitable for: Visualizing trends in data over a period of time.

Example: Showing trend of Number of cases over time.

Reveal

- Describe findings
- Identify solutions

Bubble Chart



Note: A variation of a scatter plot that displays three dimensions of data.

Suitable for: Comparing relationships between data objects and showing the concentration of data along two axes.

Example: Source of 311 call by location

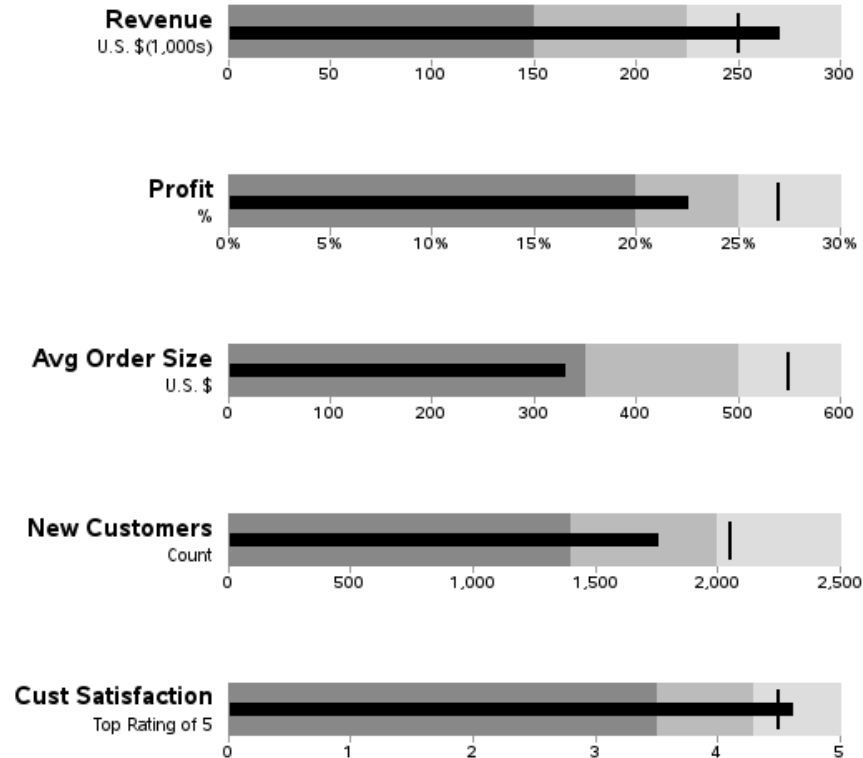
Reveal

- Describe findings
- Identify solutions

Bullet Chart

Bullet Graph Dashboard

2005 YTD



Note: A variation of the bar chart designed to gauge the performance of a system.

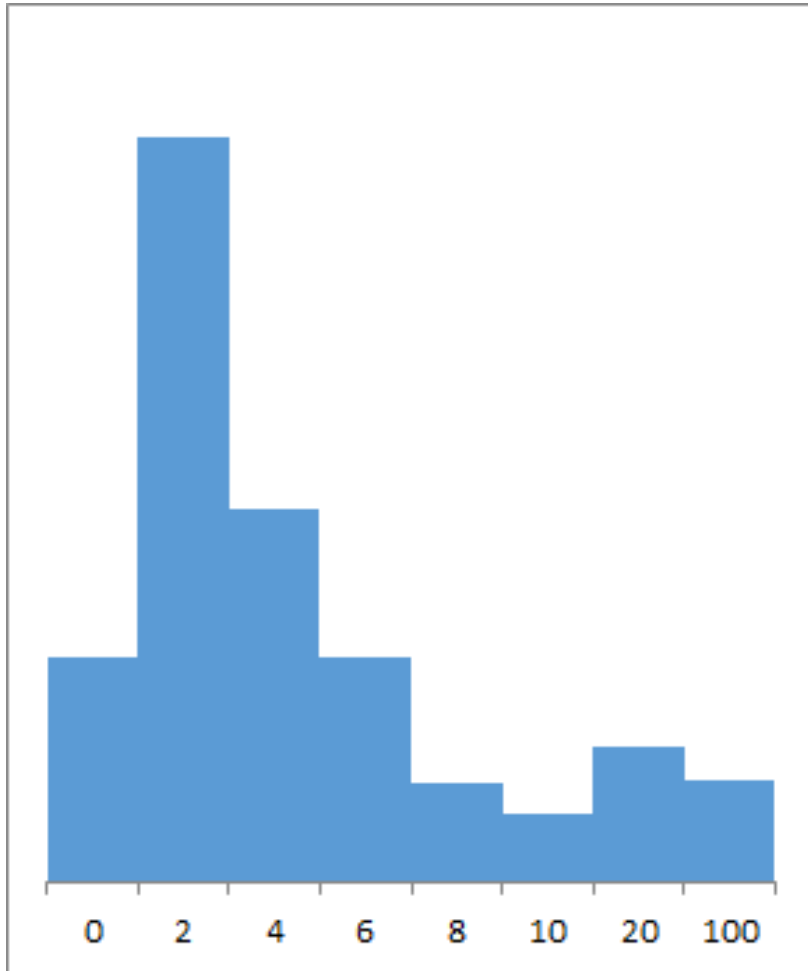
Suitable for: Tracking progress and evaluating performance of a metric against a goal.

Example: Actual vs. target/budget

Reveal

- Describe findings
- Identify solutions

Histogram Chart



Note: Displays information using rectangles of equal width to show the frequency of data in consecutive numerical intervals of equal class size.

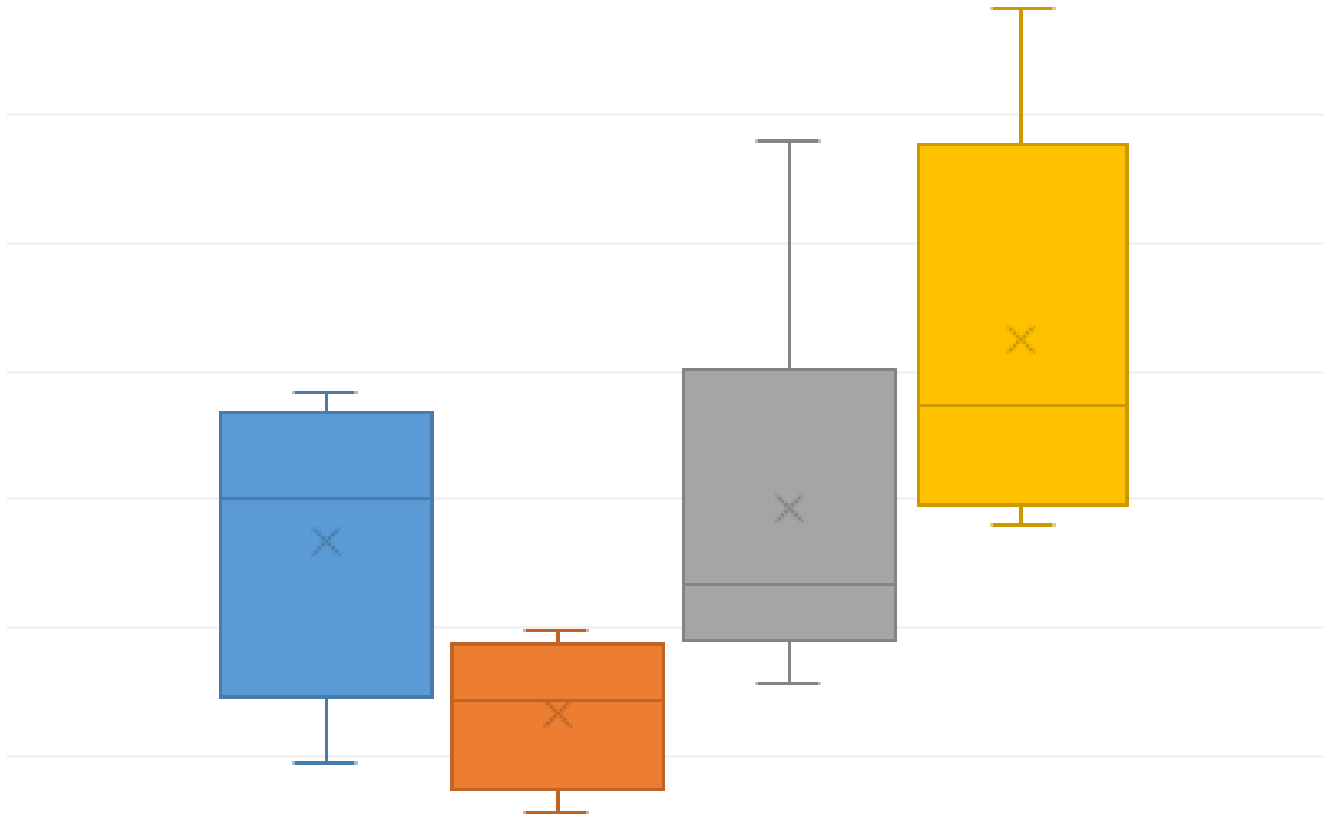
Suitable for: Understanding how data is distributed across different groups.

Example: Frequency of Days To Close.

Reveal

- Describe findings
- Identify solutions

Box and Whisker Plot



Note: Rectangular figure with whiskers displayed on a cartesian coordinate showing the distribution of the data in terms of: minimum, maximum, median, and quartiles.

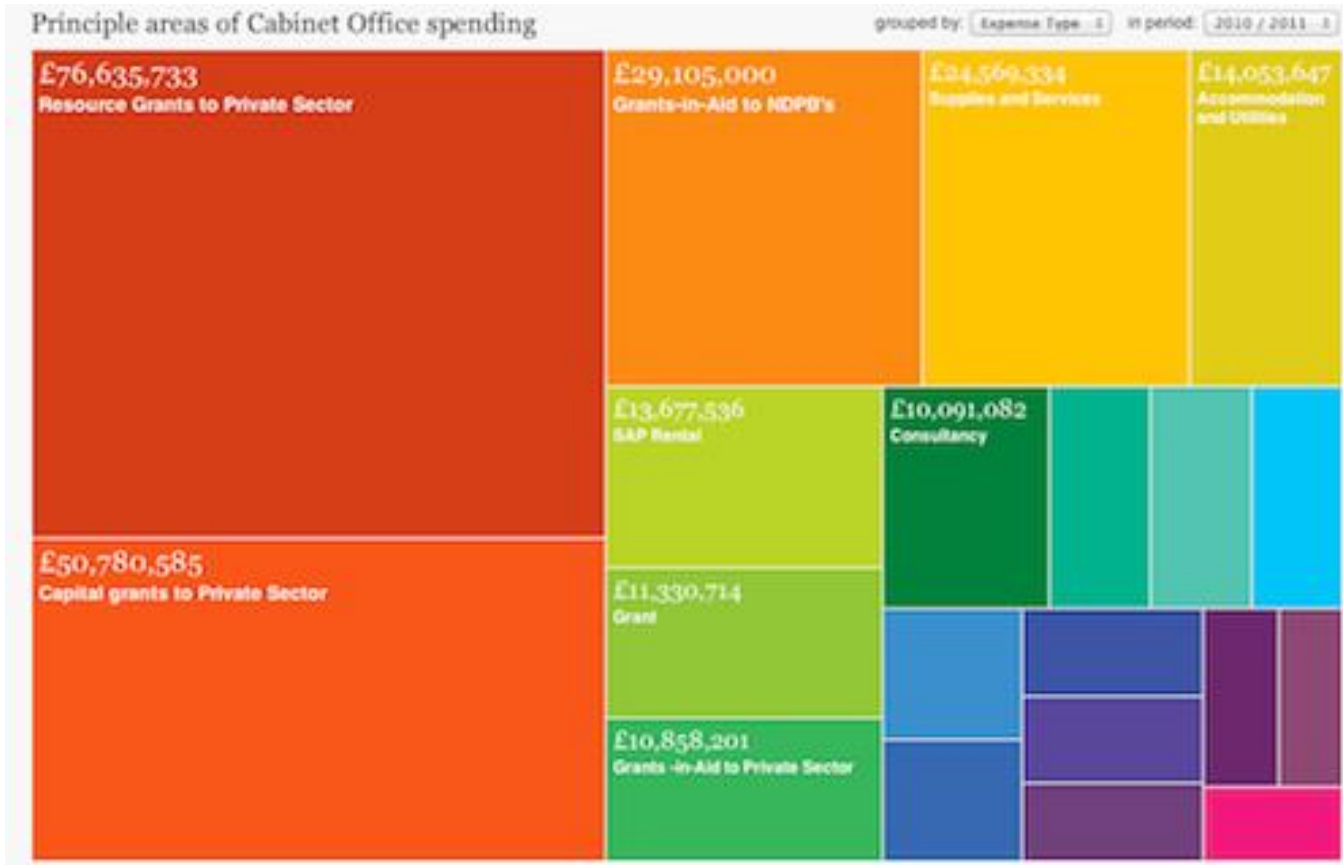
Suitable for: Understanding the distribution of data sets to see skewness, outliers, and concentrations.

Example: Average Number of Days To Close in different departments

Reveal

- Describe findings
- Identify solutions

Tree Map



Note: Rectangular chart split up into subrectangles that are sized and ordered in quantitative magnitude.

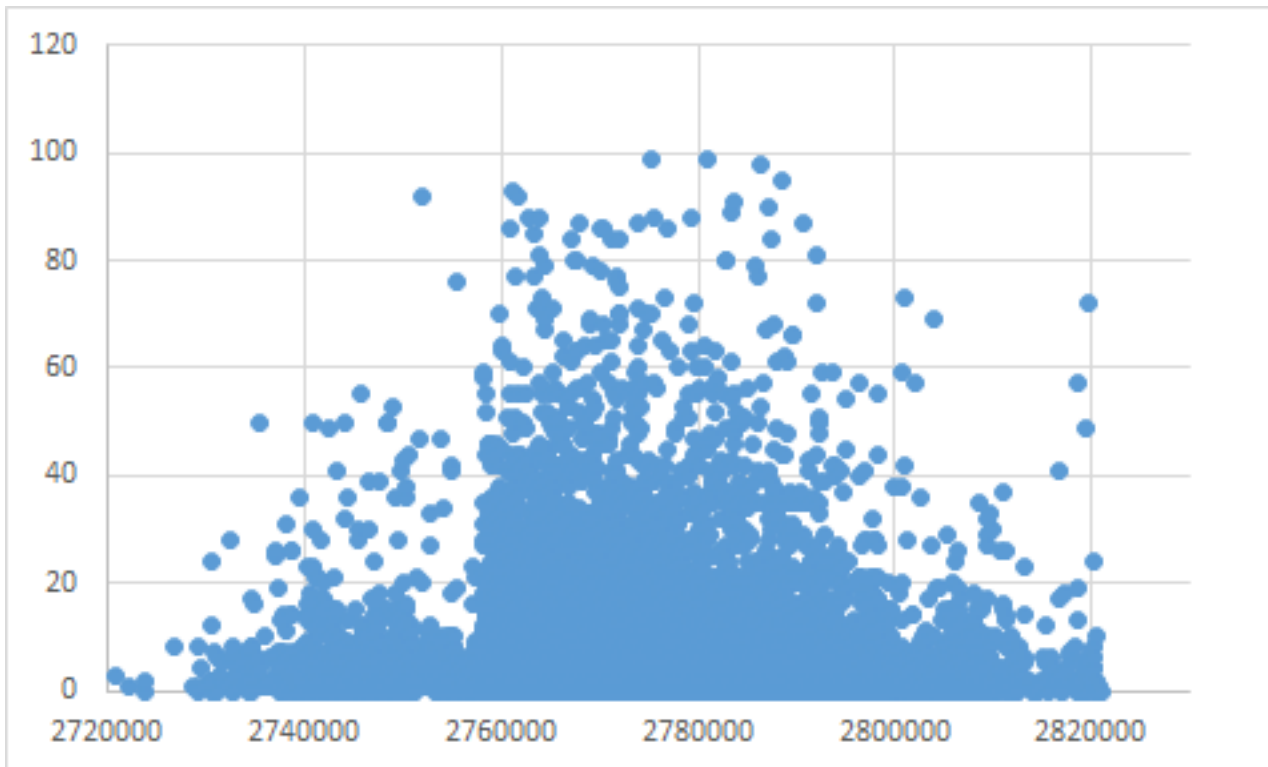
Suitable for: Visualizing data at a glance and showing hierarchical data as a proportion of a whole

Example: Comparing fiscal budgets between years or departments.

Reveal

- Describe findings
- Identify solutions

Scatter Plot



Note: A set of individual dots displayed in a Cartesian plane where each dot denotes an observation for a set of data.

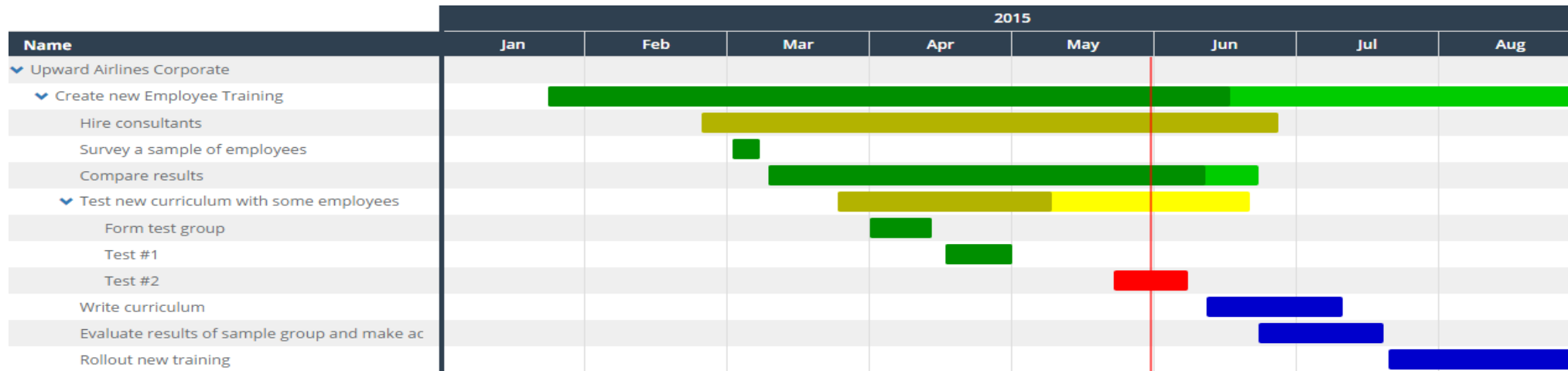
Suitable for: Understanding the relationship between different pieces of information, trends, concentrations, and dispersions.

Example: Relationship between Case ID and Days To Close (no necessary relationship).

Reveal

- Describe findings
- Identify solutions

Gantt Chart



Note: Made up of a series of horizontal lines displaying the amount of work or production completed and uncompleted at different time periods.

Suitable for: Tracking progress of a project schedule.

Example: Illustrate city goals, deliverables, owners, and timelines.

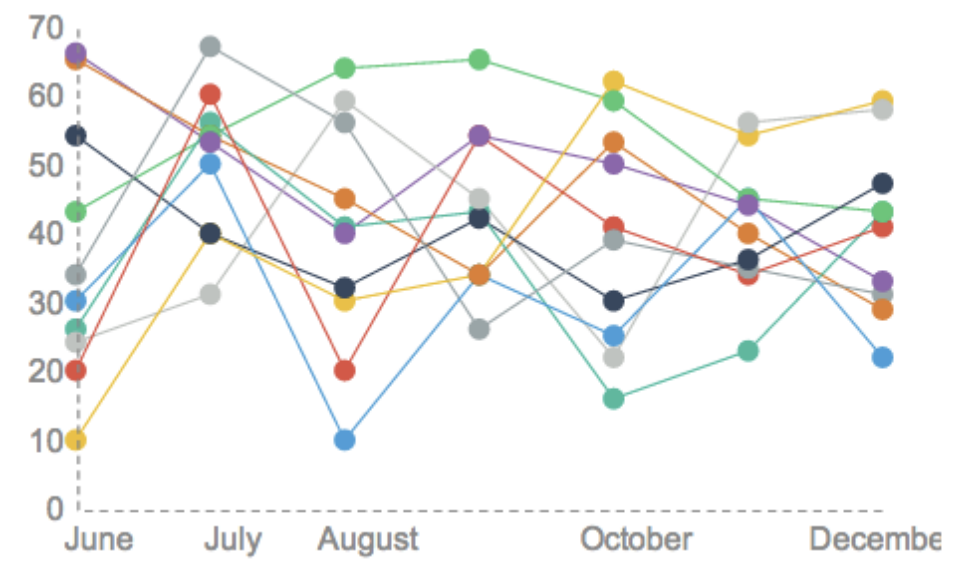
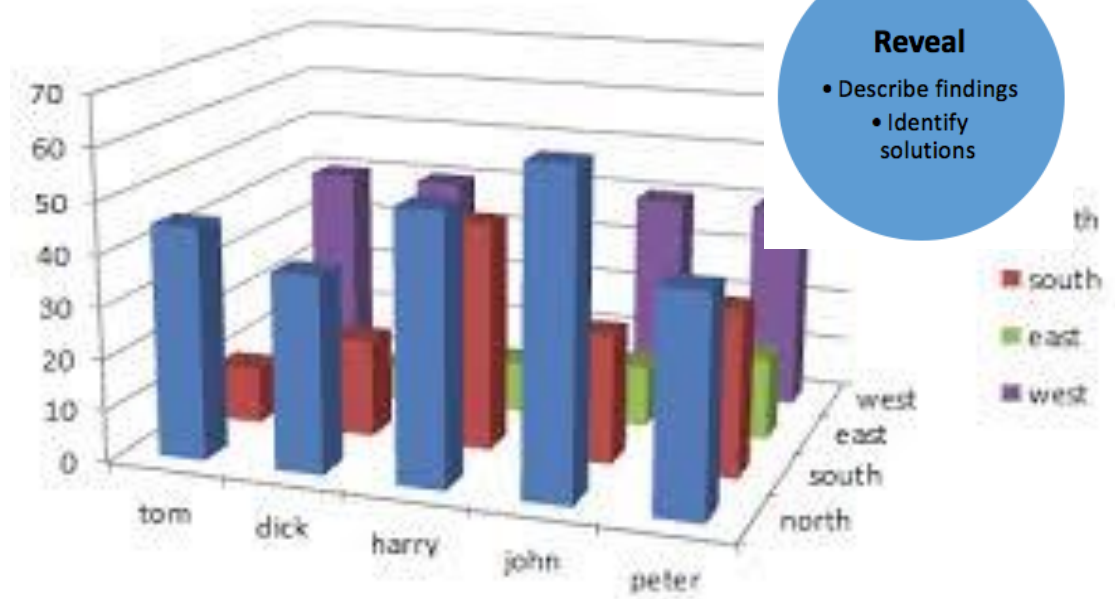
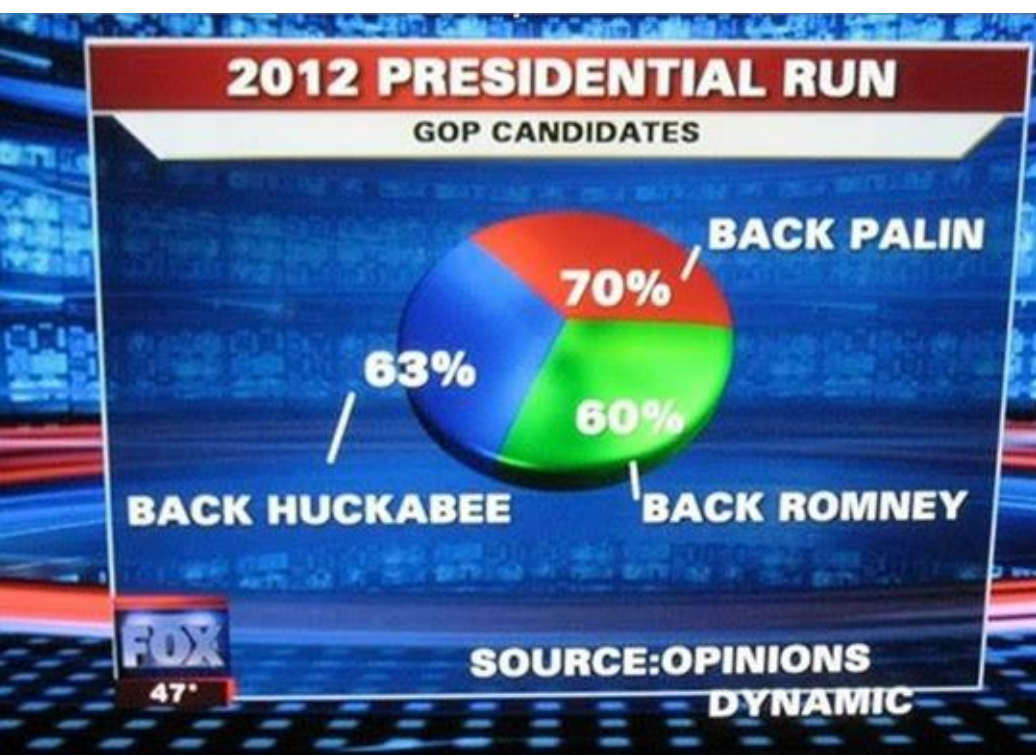
Reveal

- Describe findings
- Identify solutions

Common Charts for Common Questions

| Common Question | Recommended Chart |
|--|---|
| 1. What chart is suitable for analyzing relationships between variables in datasets? | Scatter, Bubble, and Line |
| 2. Which charts are best for comparing values? | Column, Bar, Line, Scatter Plot, Bullet, and Area |
| 3. Which visualization type is right for looking at distribution of data? | Scatter Plot, Line, Bar, and Column |
| 4. What chart is suitable for analyzing trends in datasets? | Line, Dual Axis, and Column |
| 5. Which charts are suitable to show composition? | Pie, Stacked Bar, Stacked Column, Area, and Waterfall |

Bad chart examples



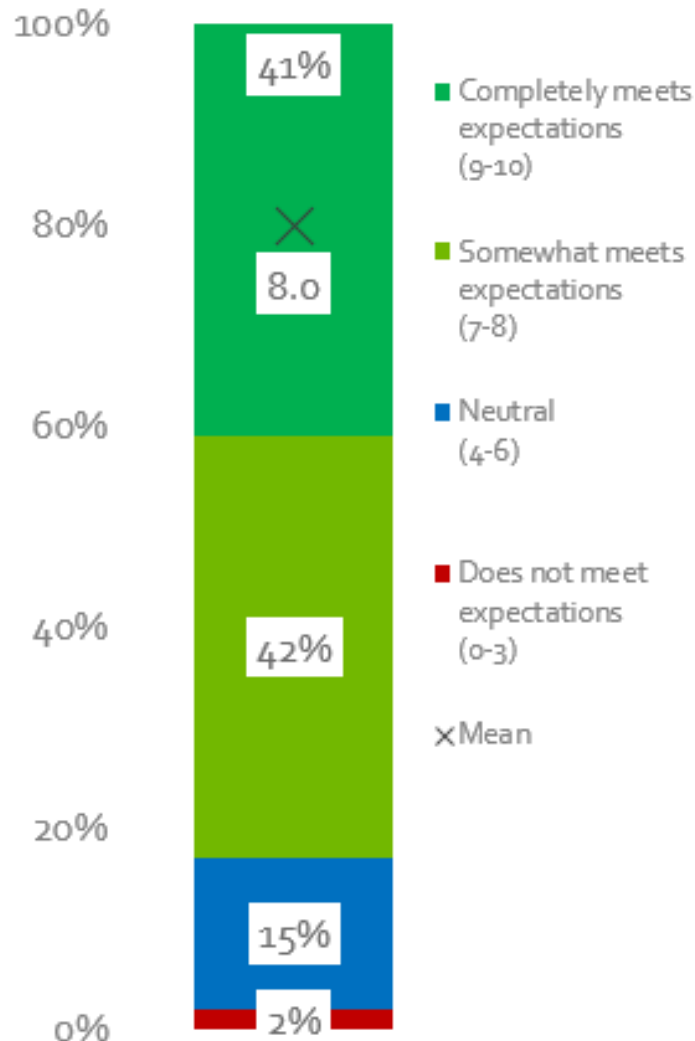
DATA VIZ PRINCIPLES

#3: COMPARED TO WHAT?

PRINCIPLE #3:

COMPARED TO WHAT?

How would rate the performance of the City of Boise?



83% of residents say the performance of the City of Boise meets expectations.

Is that **good**?

COMPARED TO WHAT?

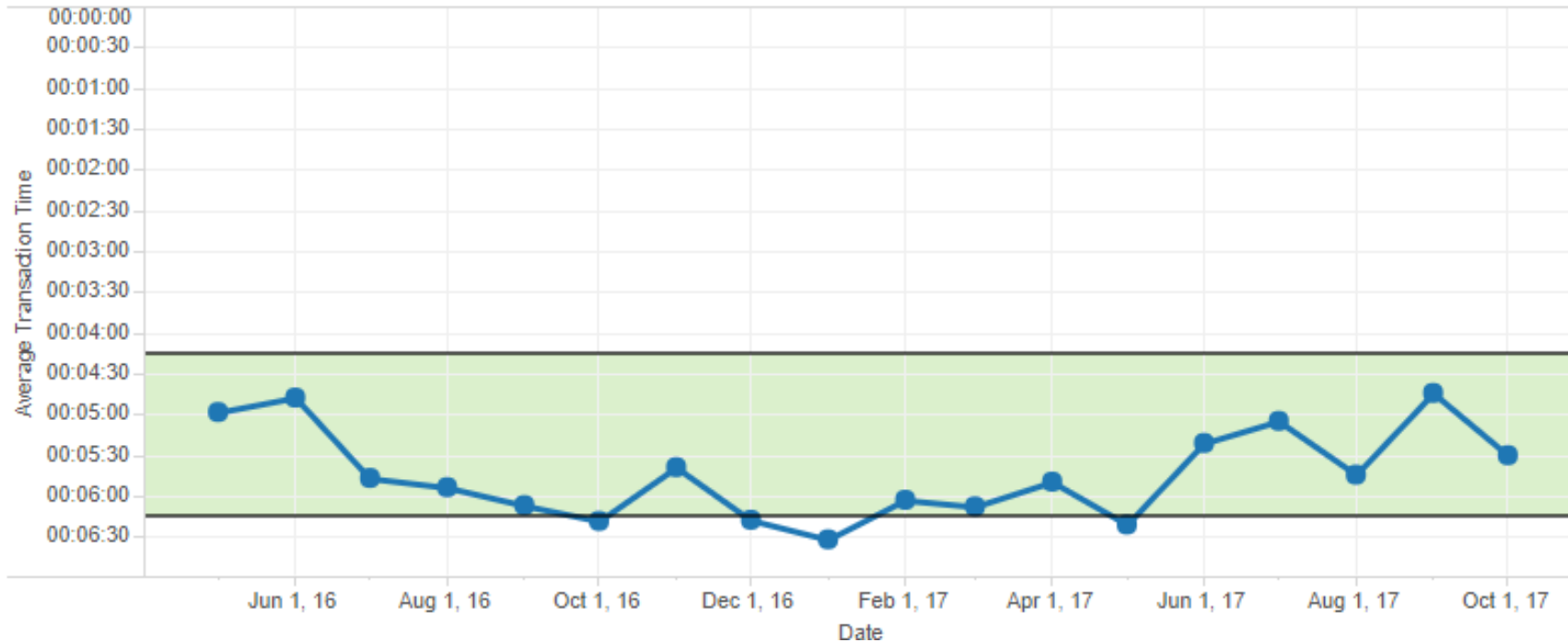
What can I
compare my
measure to?

- Target
- Part to whole
- Historical performance
- Peers (people/organizations/places)
- Industry standards
- A second measure

PRINCIPLE #3:

COMPARED TO WHAT?

tcwrigsa
44,025 Customers Served & 3,841 Hours Helping Customers since 3/2/2012



What comparison is depicted?

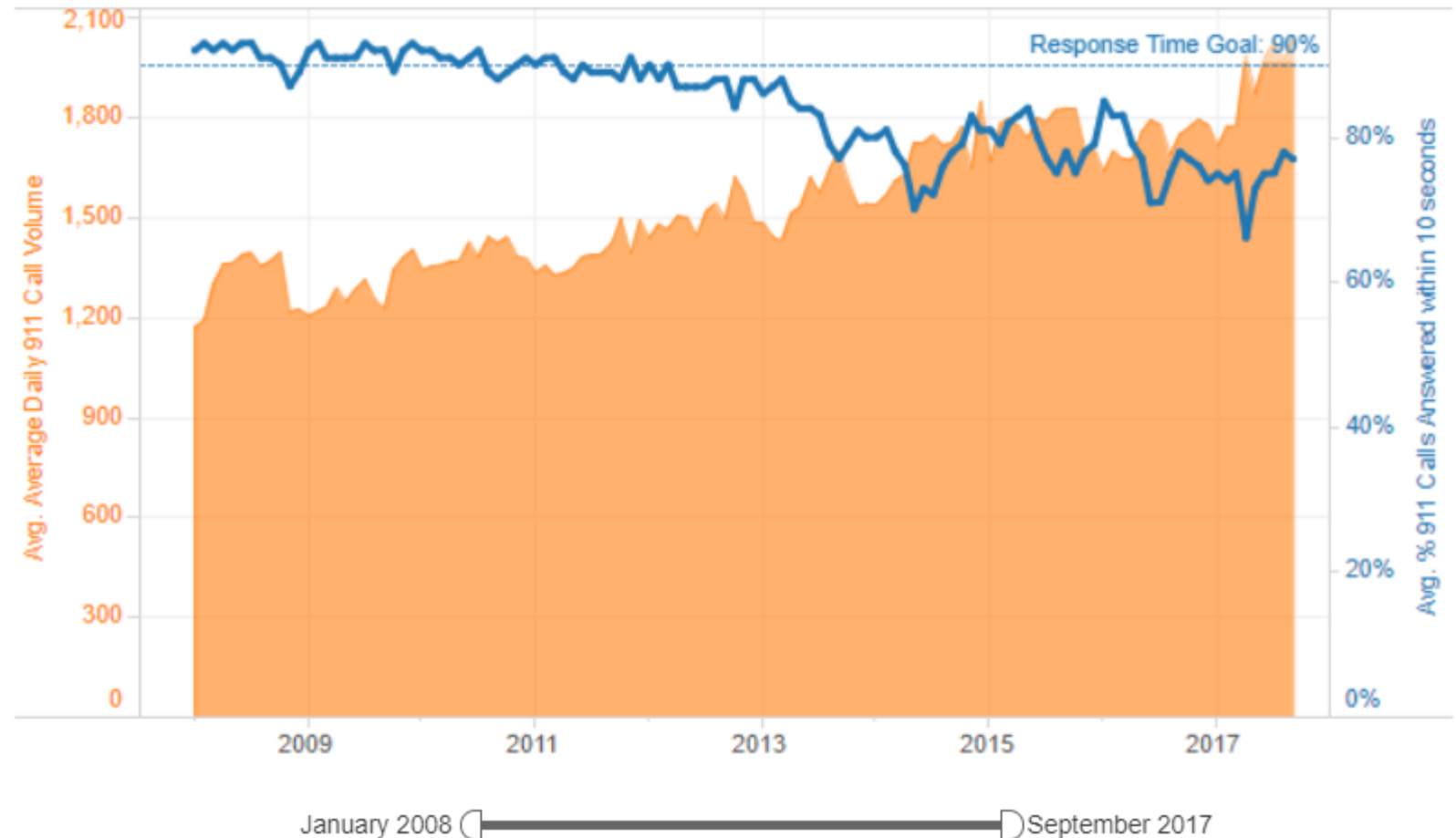
- **Target**
- Part to whole
- **Historical performance**
- Peers
- Industry standards
- A second measure

COMPARED TO WHAT?

What comparison is depicted?

- Target
- Part to whole
- **Historical performance**
- Peers
- Industry standards
- **A second measure**

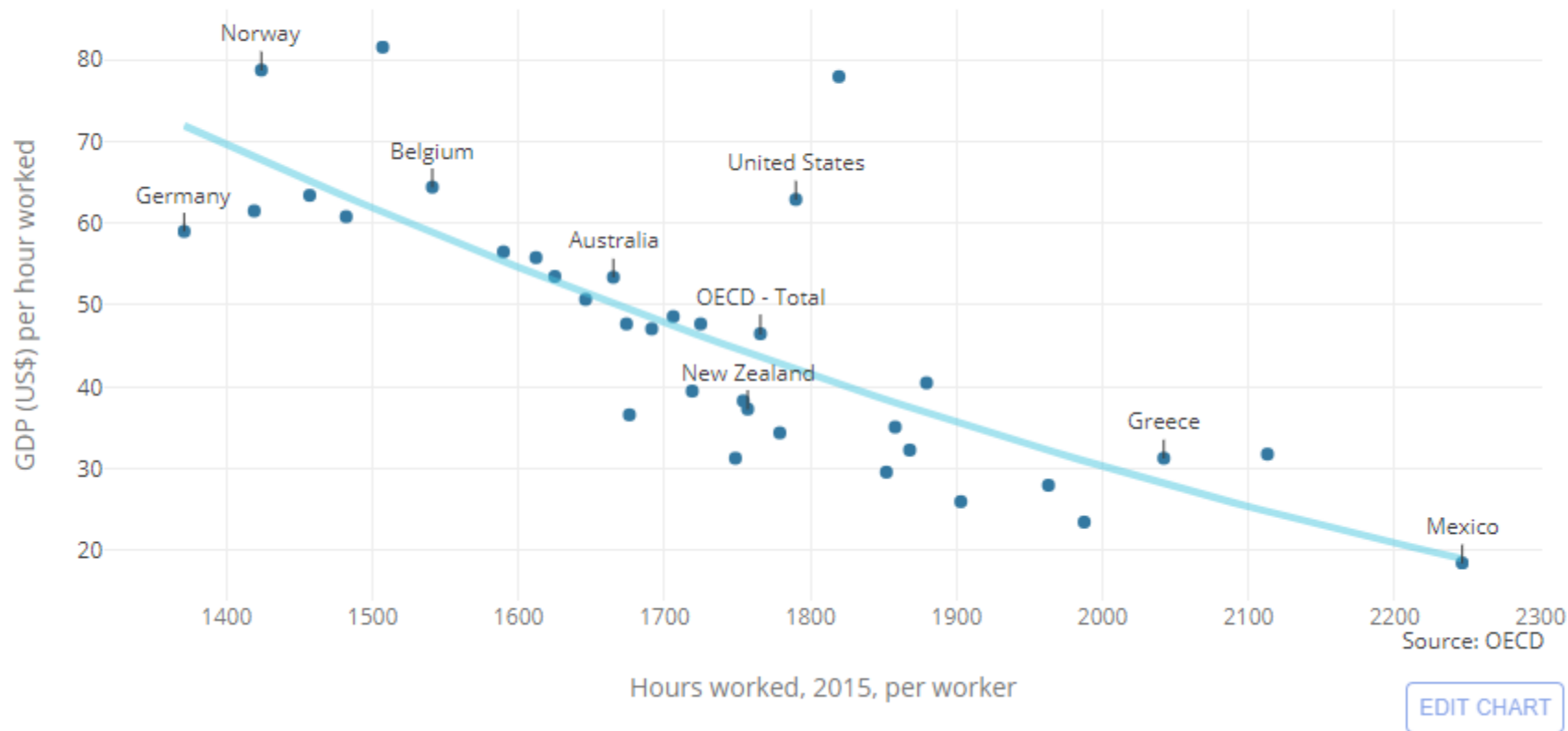
9-1-1 CALL VOLUME AND RESPONSE RATE



PRINCIPLE #3:

COMPARED TO WHAT?

Hours worked v productivity in OECD countries, 2015



What comparison is depicted?

- Target
- Part to whole
- Historical performance
- **Peers**
- Industry standards
- A second measure

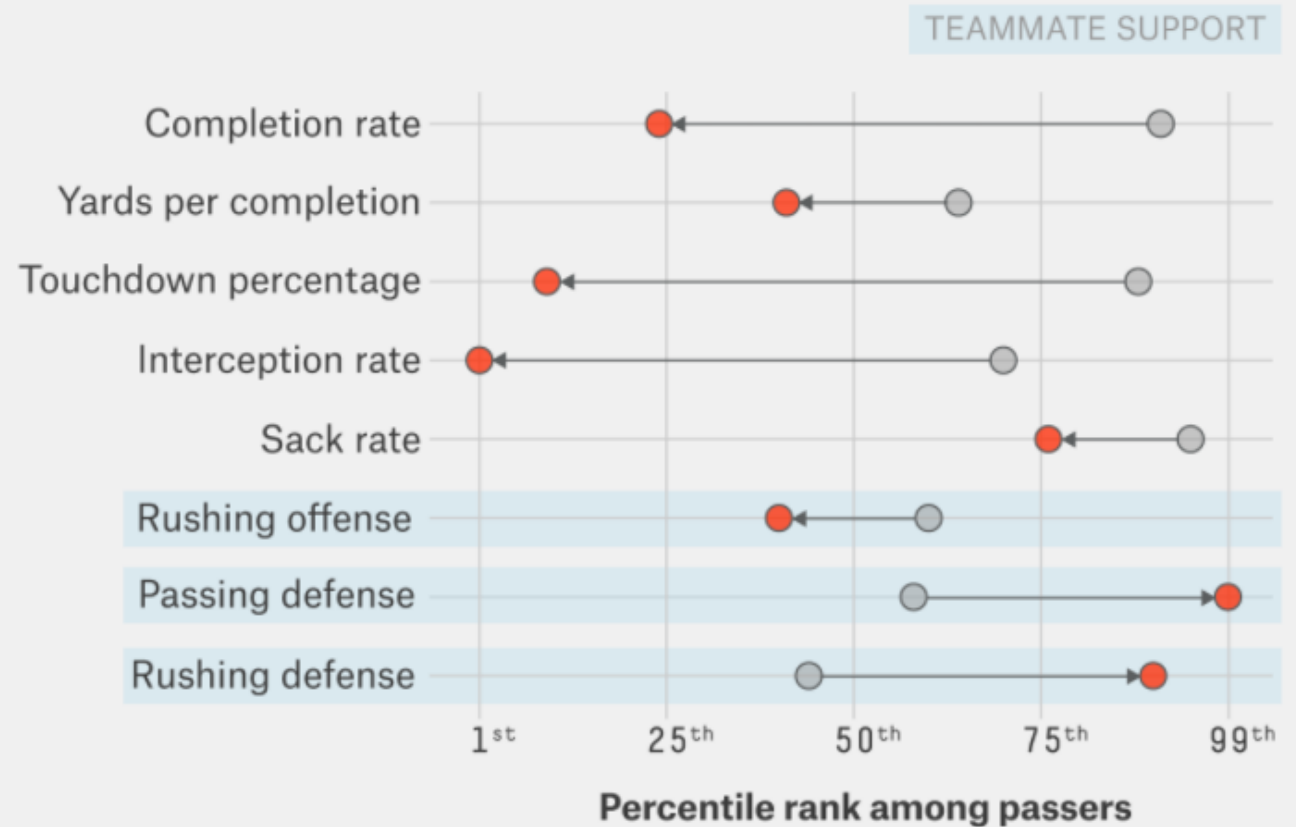
COMPARED TO WHAT?

What comparison is depicted?

- Target
- **Part to whole**
- **Historical performance**
- Peers
- Industry standards
- A second measure

Peyton's un-Manning-like 2015

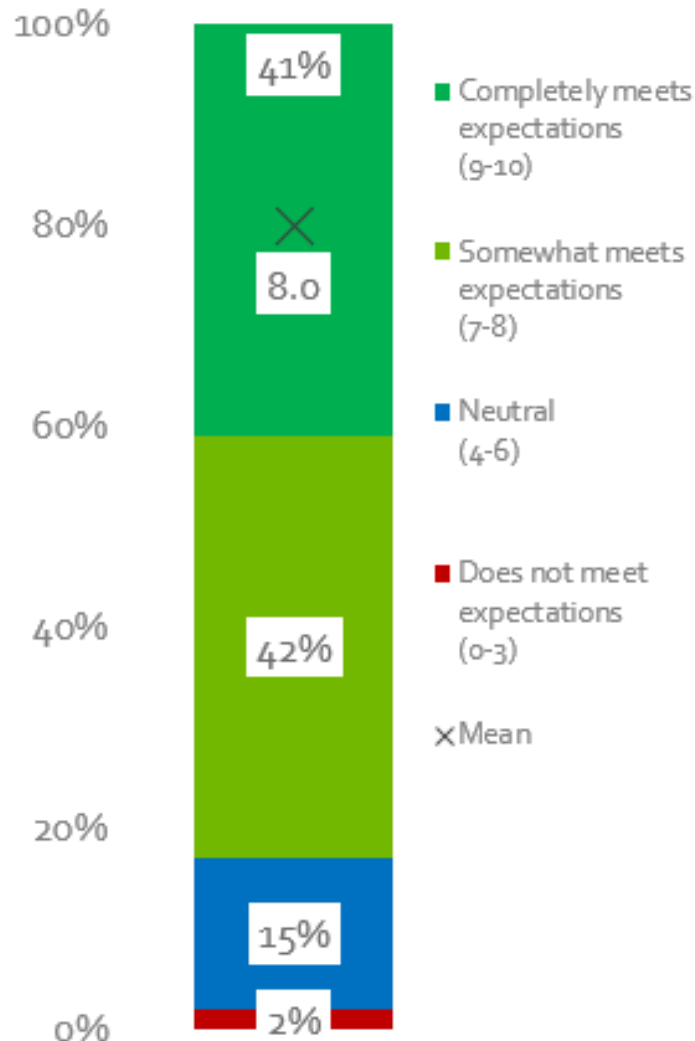
Percentile rank among all regular QBs, 2015 vs. career average



PRINCIPLE #3:

COMPARED TO WHAT?

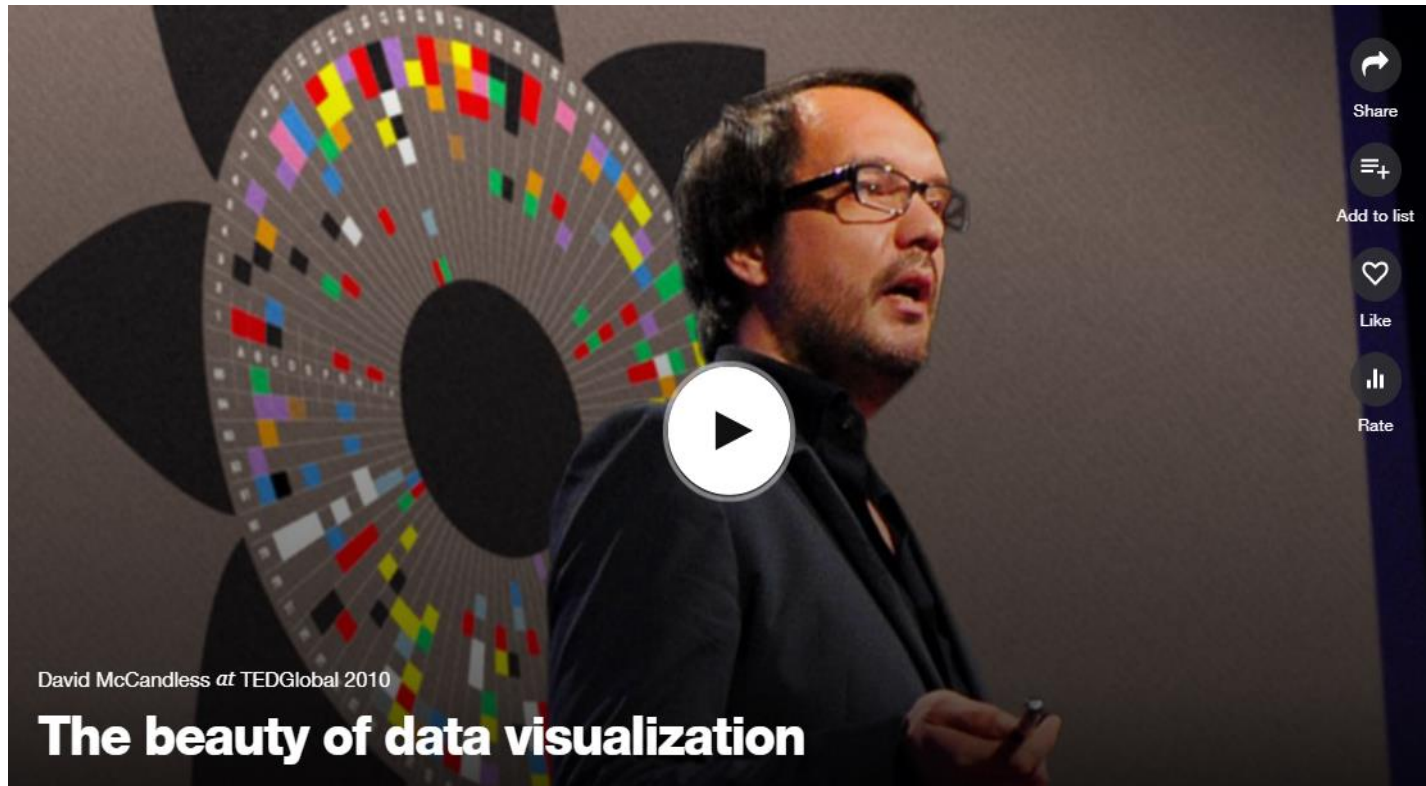
How would rate the performance of the City of Boise?



What comparison could/should we use?

- Target
- Part to whole
- Historical performance
- Peers
- Industry standards
- A second measure

COMPARED TO WHAT?



Kyle's takeaways:

1. Use rates whenever you can!

- Per person
- Per \$
- Per mile travelled

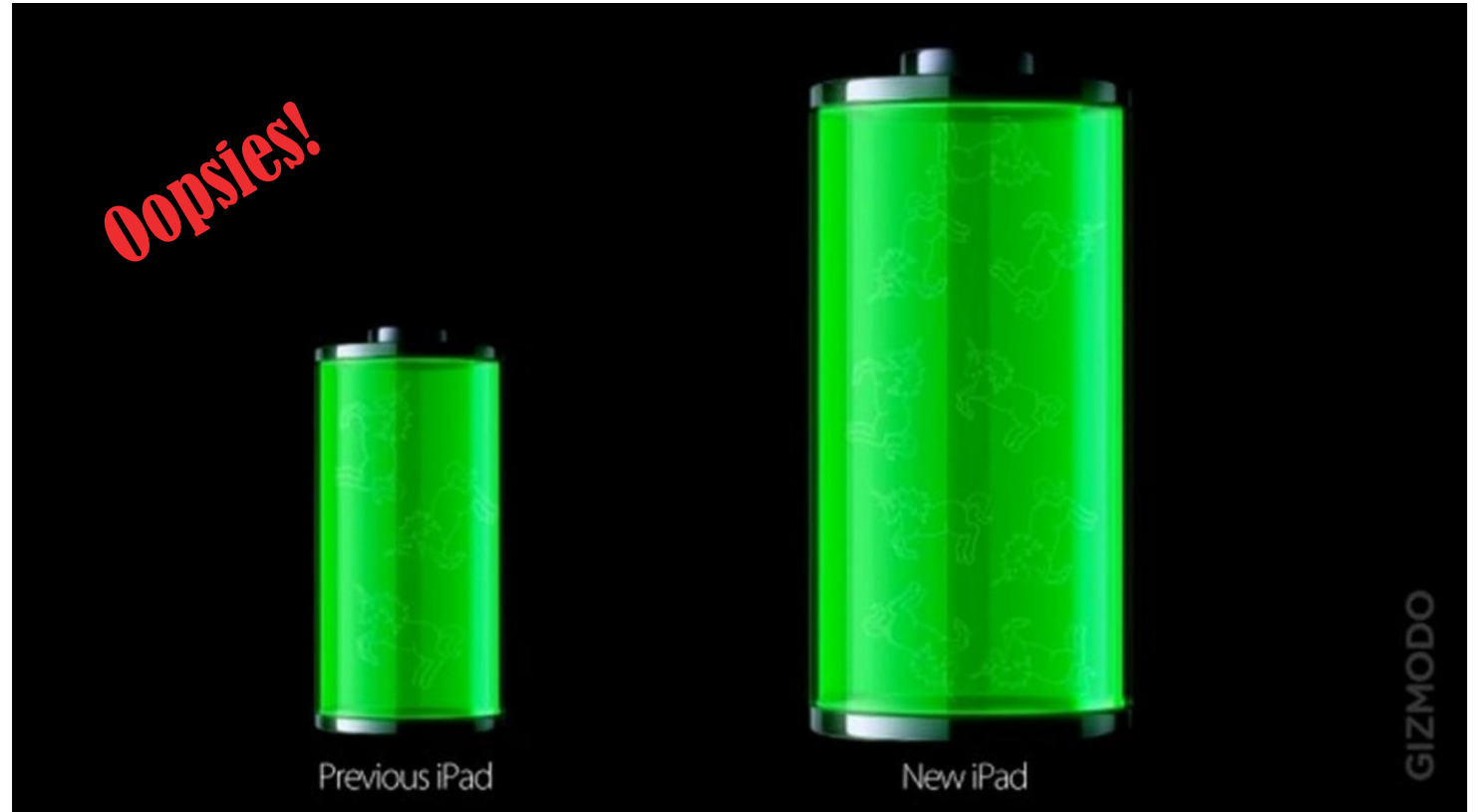
2. Make sure comparisons are apples to apples.

DATA VIZ PRINCIPLES

#4: **DON'T MISLEAD**

PRINCIPLE #4:
DON'T MISLEAD

The relative size of objects should reflect the data.

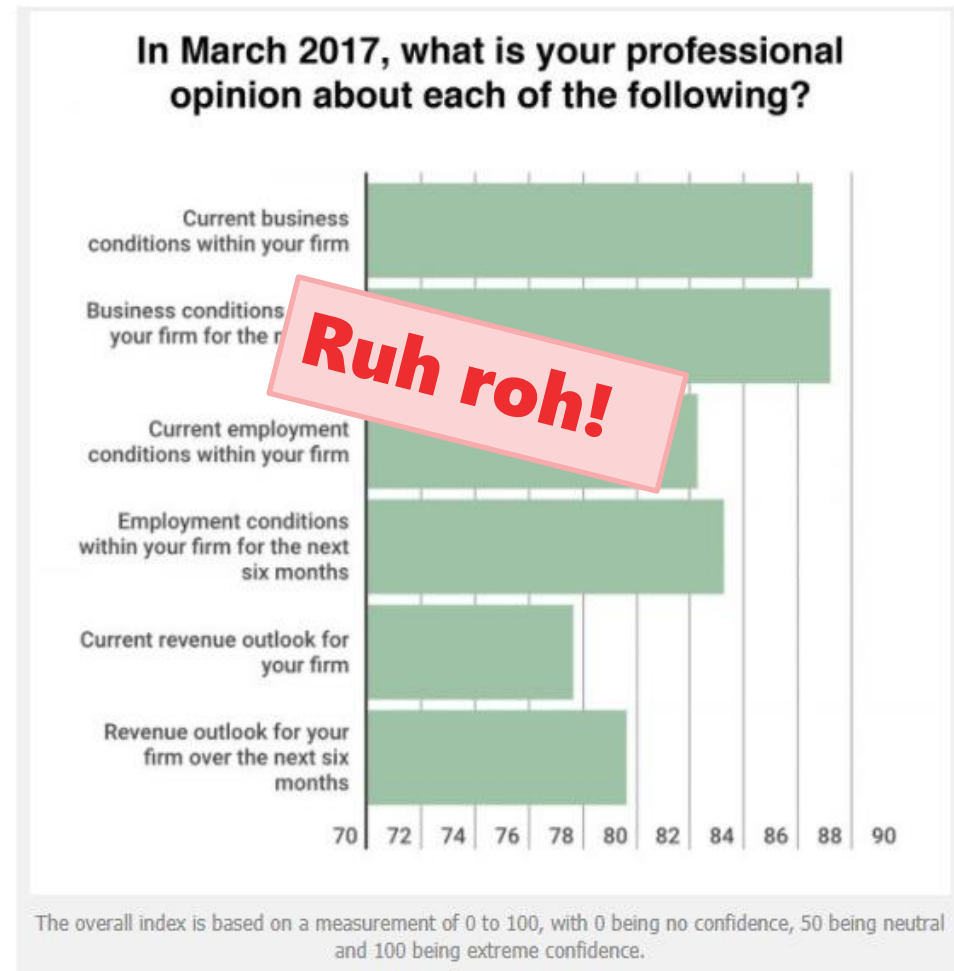


PRINCIPLE #4: DON'T MISLEAD

Idaho Outlook Indicator – Q1 2017

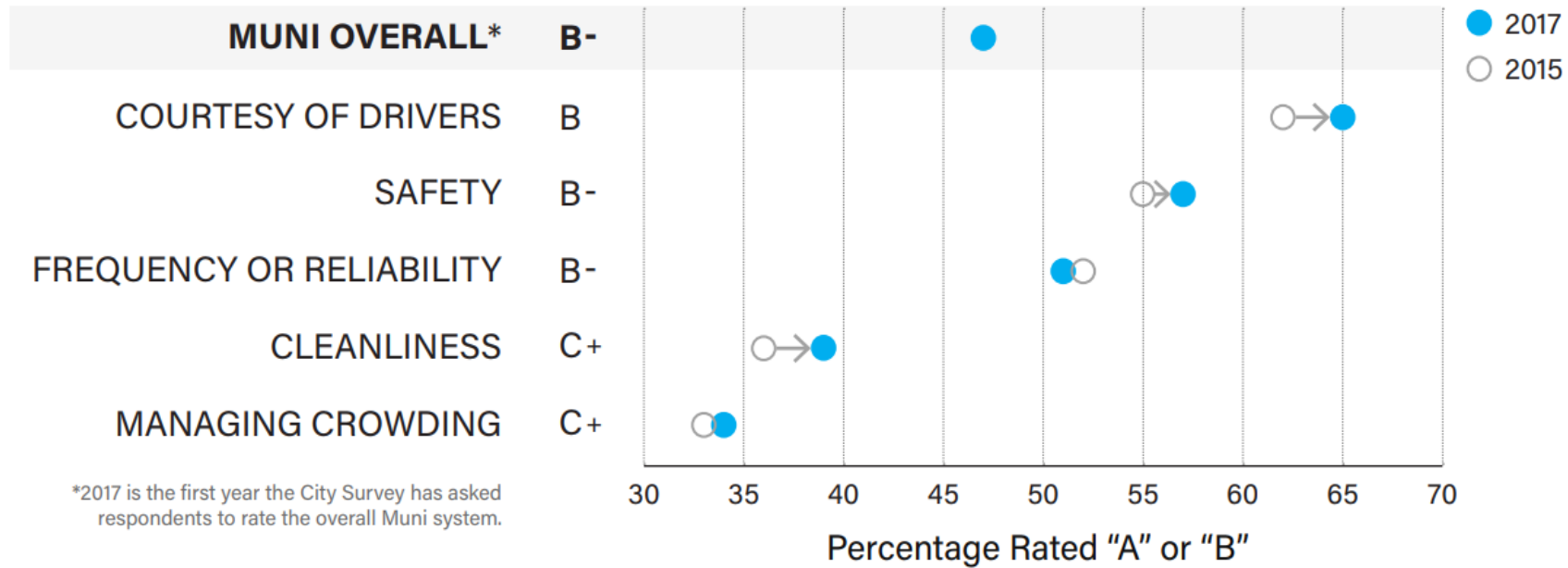
By: Erika Sather-Smith | May 5, 2017 | Comments Off on Idaho Outlook Indicator – Q1 2017

Don't truncate axes...usually.



PRINCIPLE #4: DON'T MISLEAD

SF City Survey – Transportation Ratings



DATA VIZ PRINCIPLES

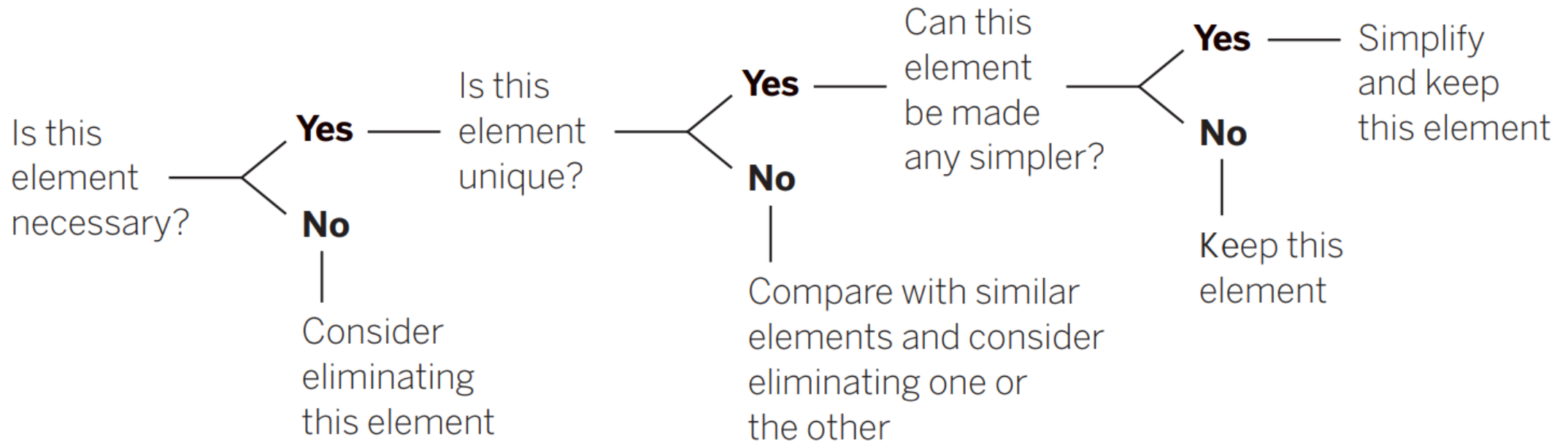
#5: **EFFICIENCY!**

PRINCIPLE #5:
EFFICIENCY!

$$\text{Data Ink Ratio} = \frac{\text{Data ink}}{\text{Total ink}}$$

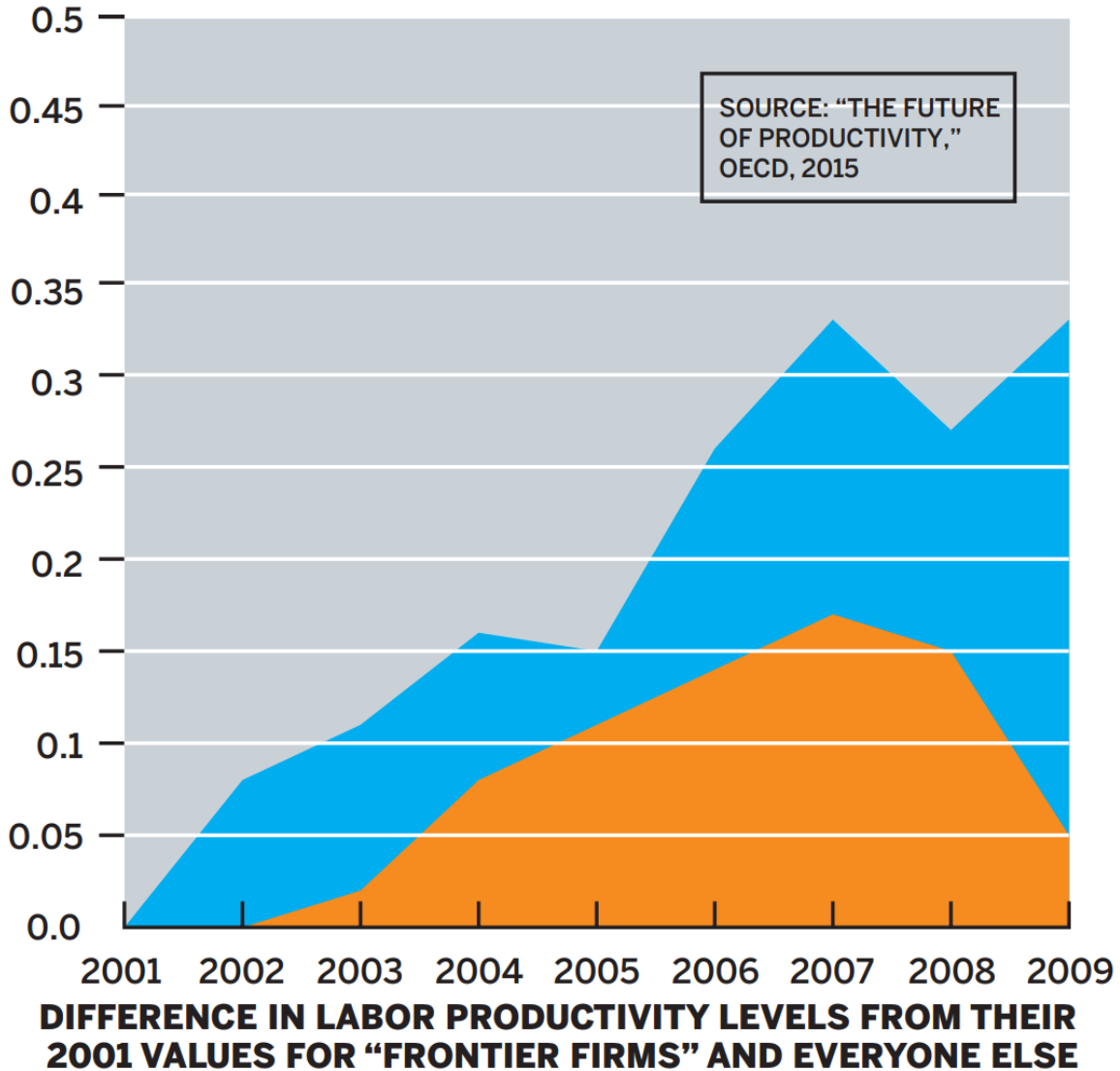
EFFICIENCY!

WHICH ELEMENTS SHOULD YOU KEEP?



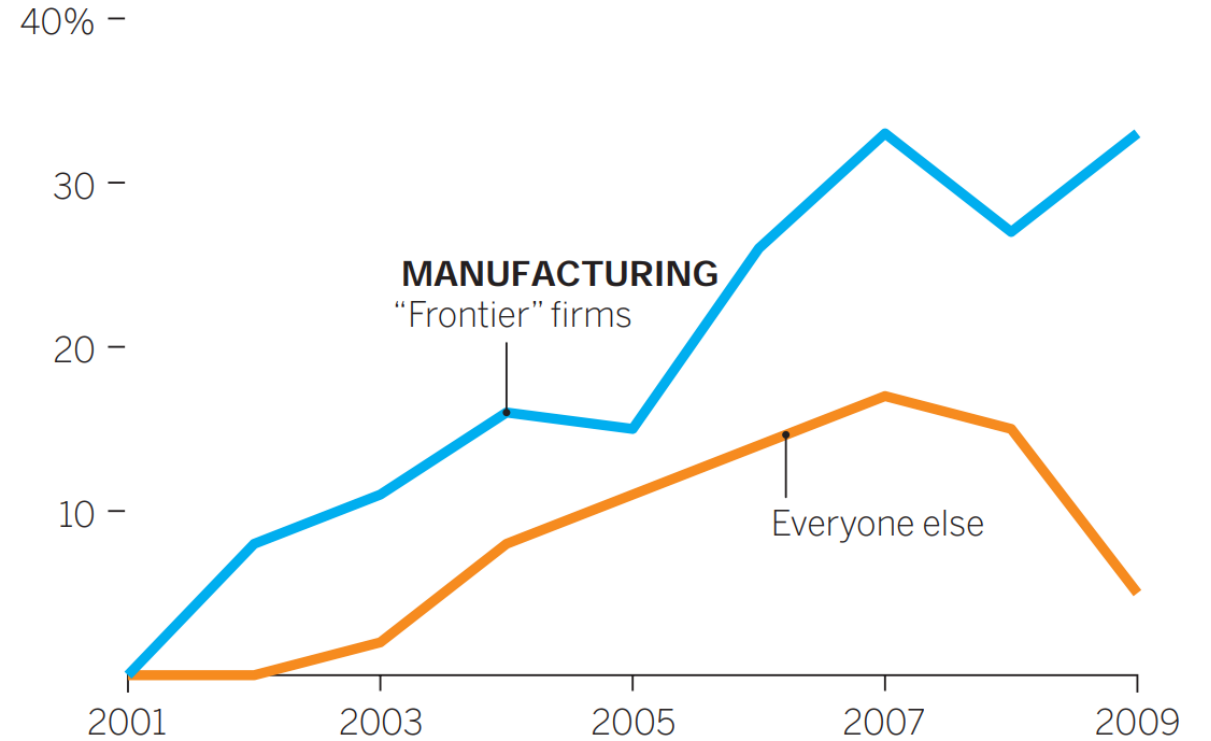
From: *Good Charts* by Scott Berinato





THE GAP BETWEEN THE MOST PRODUCTIVE FIRMS AND THE REST IS GROWING

PERCENTAGE DIFFERENCE IN LABOR PRODUCTIVITY LEVELS FROM THEIR 2001 VALUES (INDEX, 2001=0)



SOURCE: "THE FUTURE OF PRODUCTIVITY," OECD, 2015

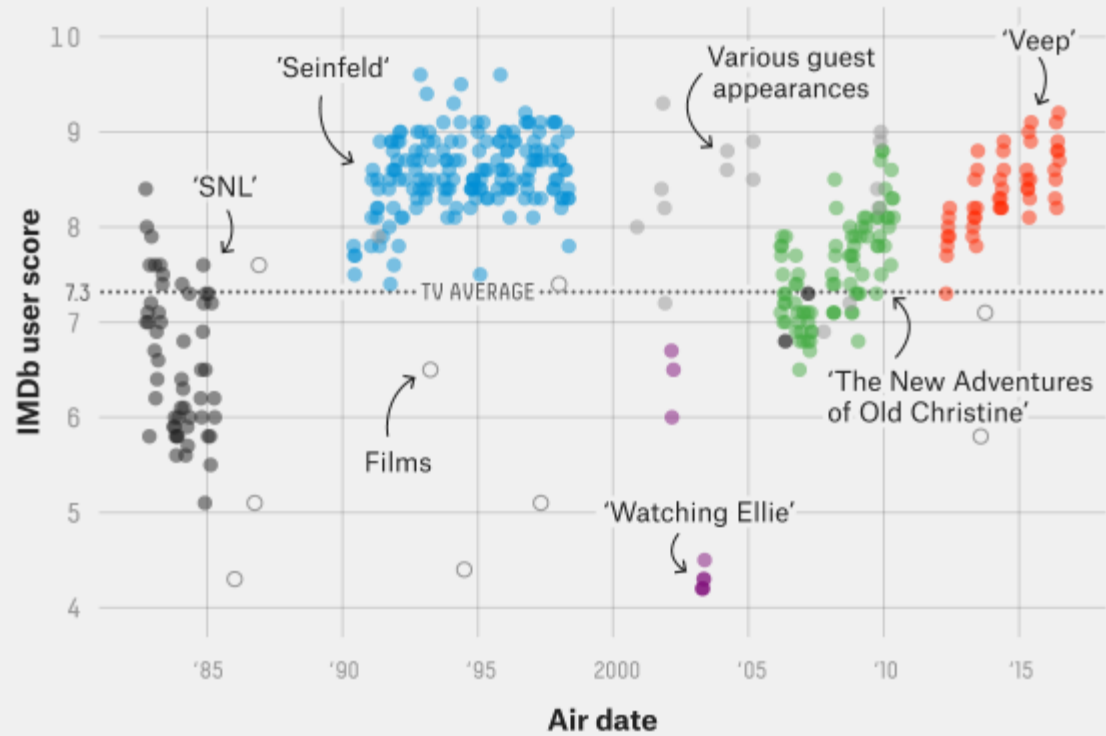
DATA VIZ PRINCIPLES

#6: USE CHART ELEMENTS FOR IMPACT

USE CHART ELEMENTS FOR IMPACT

Julia Louis-Dreyfus is good at almost everything

IMDb ratings for appearances by Louis-Dreyfus



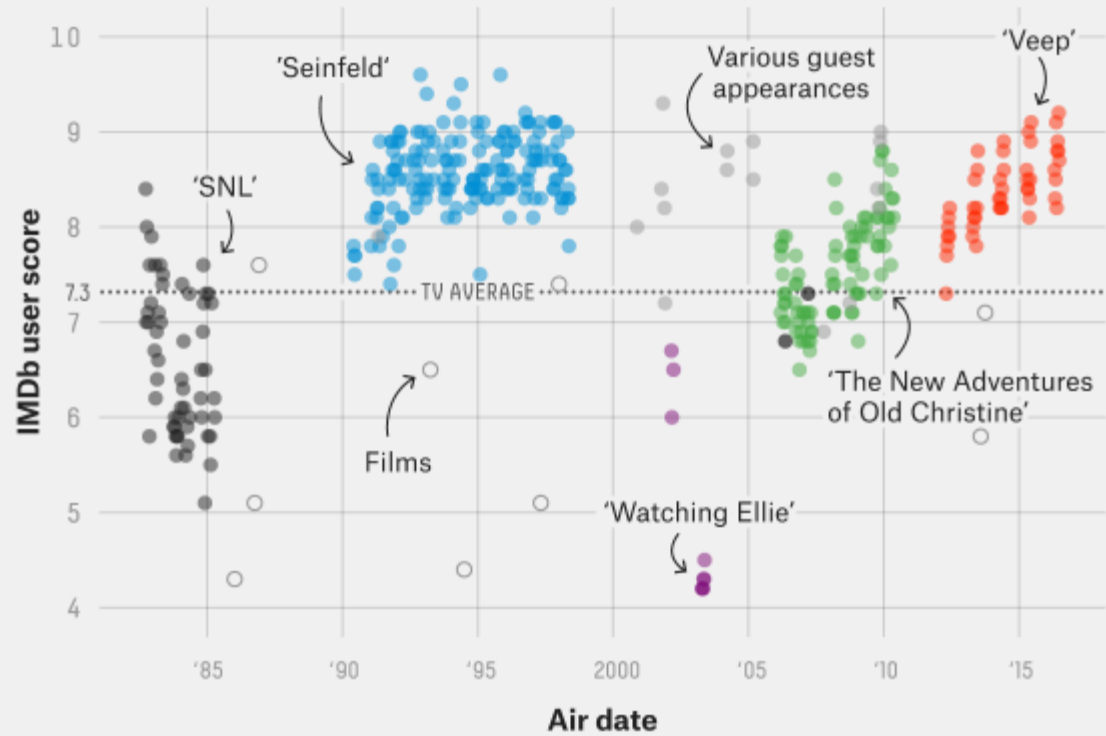
We see what **jumps** out at us then try to make meaning out of it. (steep slopes, clusters, outliers, bright colors)

Draw audience attention to your **key point**.

USE CHART ELEMENTS FOR IMPACT

Julia Louis-Dreyfus is good at almost everything

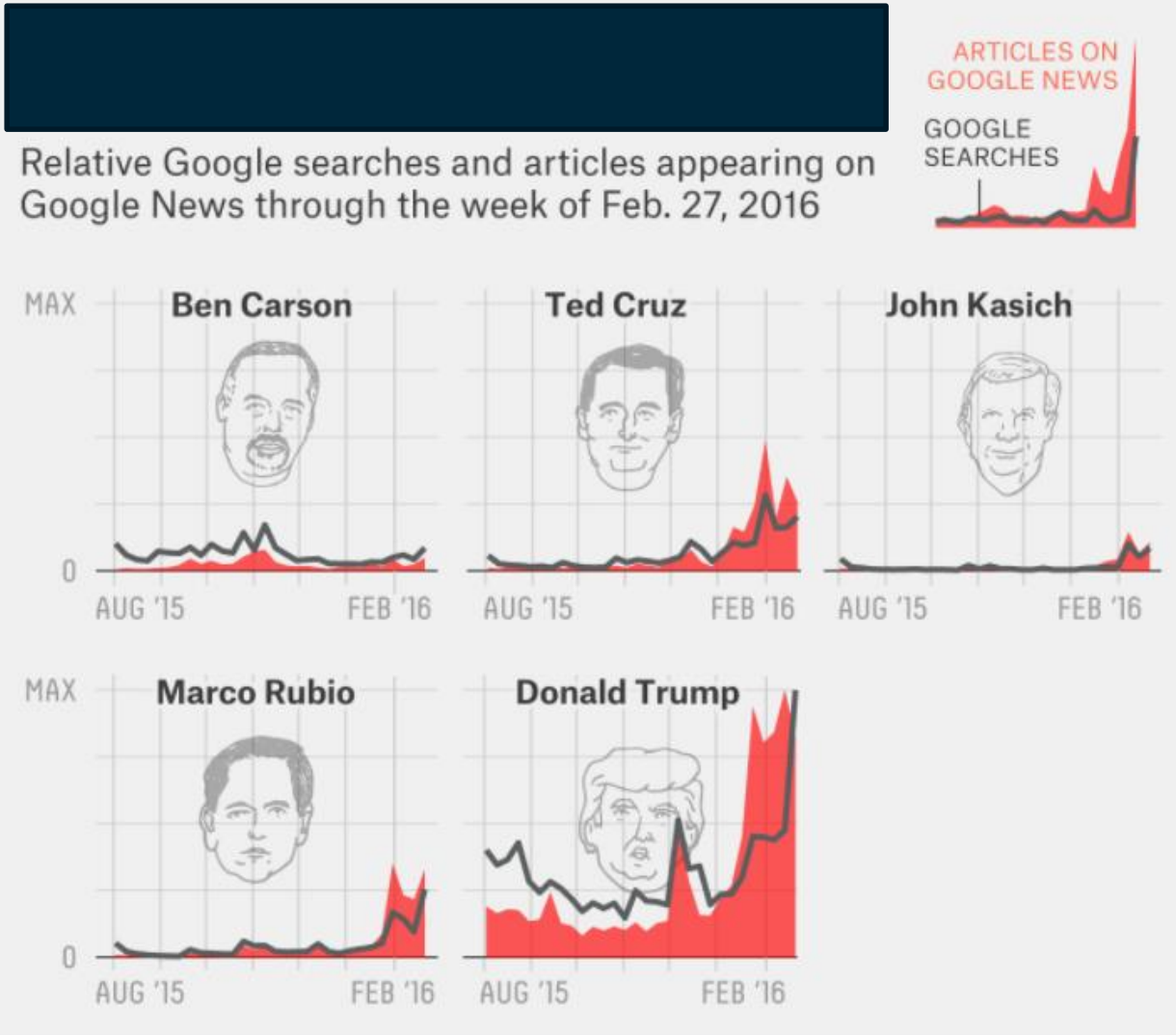
IMDb ratings for appearances by Louis-Dreyfus



A **declarative title** tells your audience the key point of the visual.

PRINCIPLE #6:

USE ELEMENTS FOR IMPACT



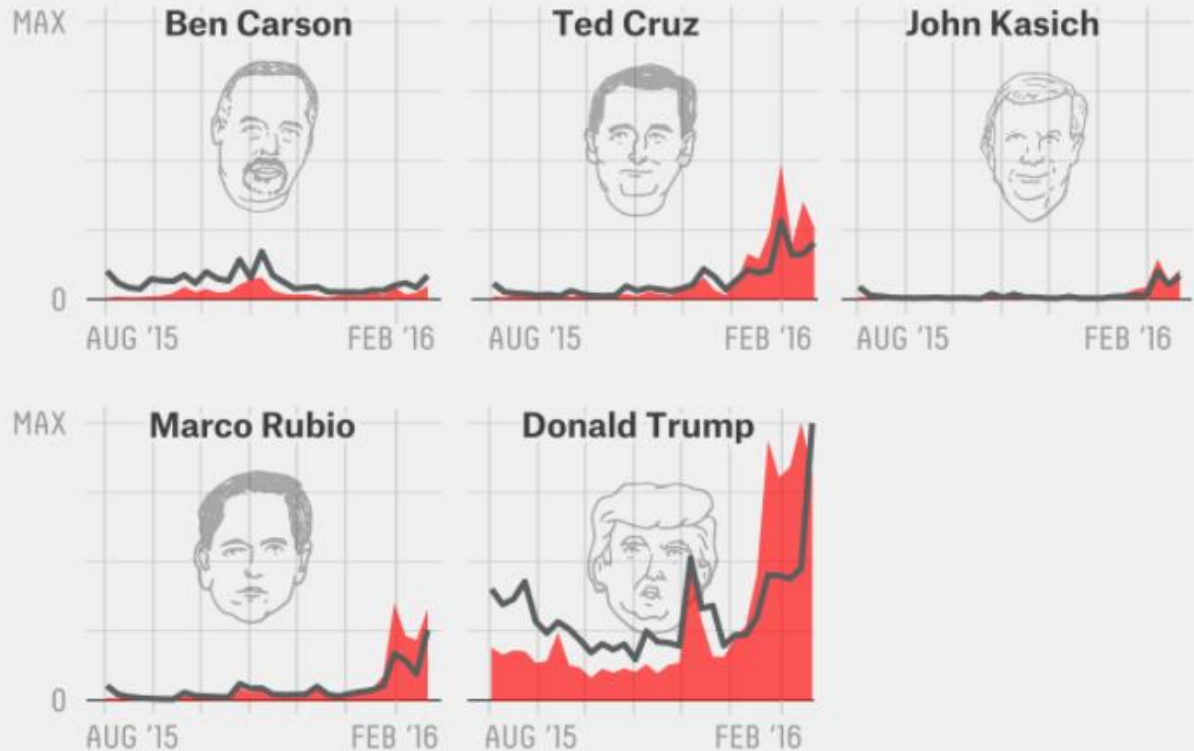
Come up with a declarative title!

PRINCIPLE #6:

USE ELEMENTS FOR IMPACT

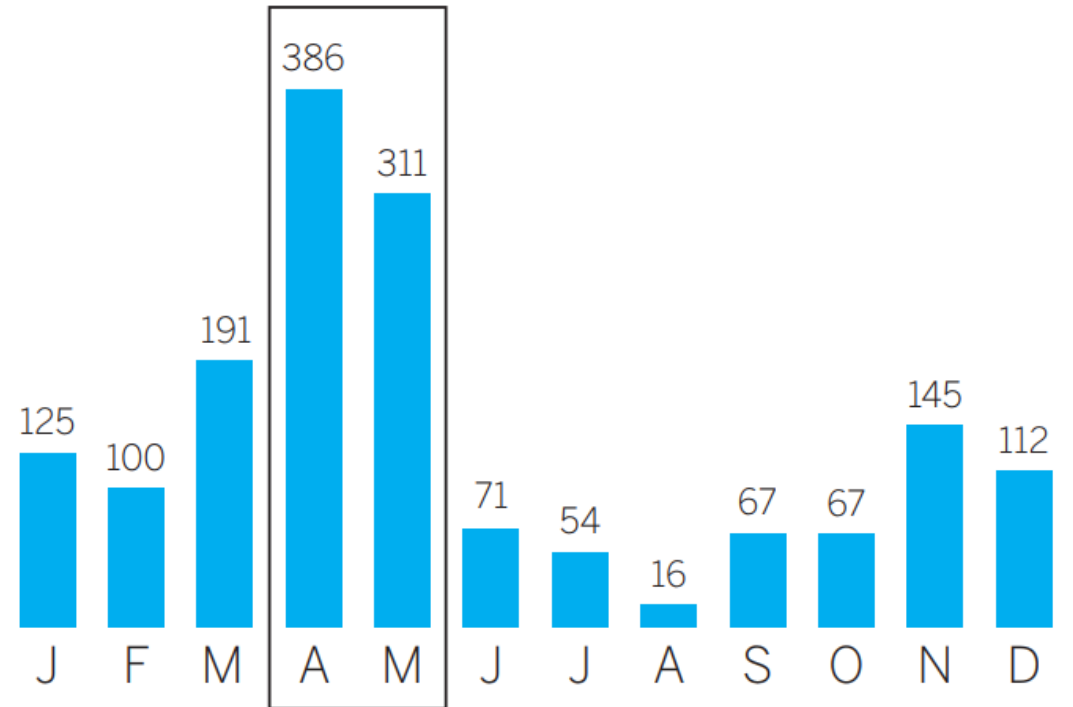
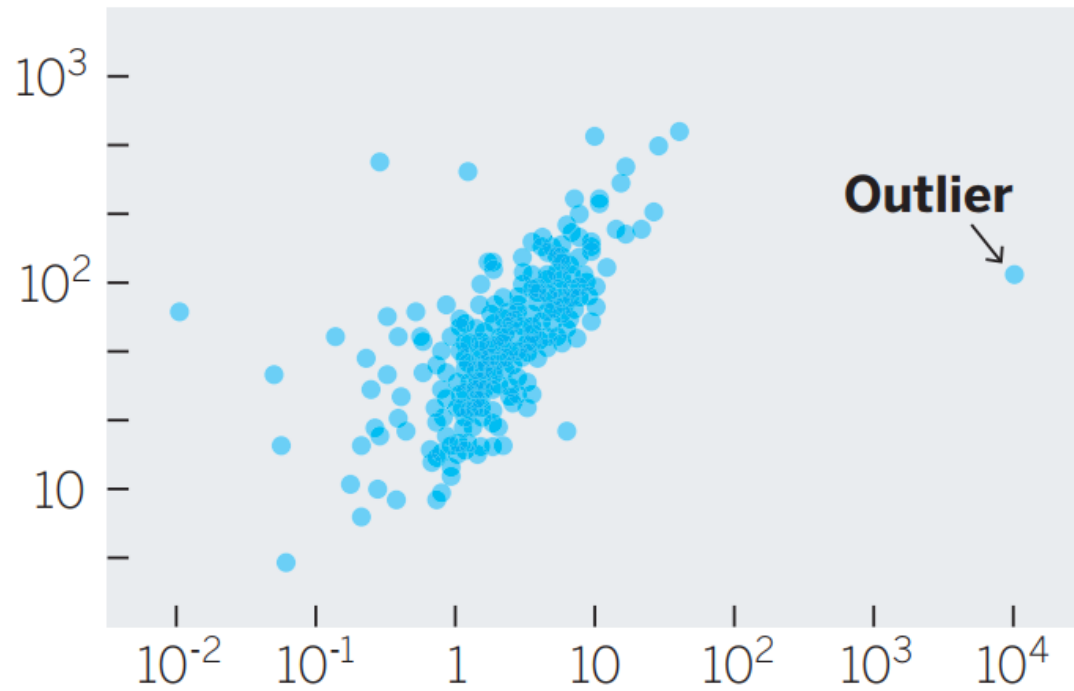
Trump continues to dominate both news coverage and Google searches

Relative Google searches and articles appearing on Google News through the week of Feb. 27, 2016



Surprise!

USE ELEMENTS FOR IMPACT

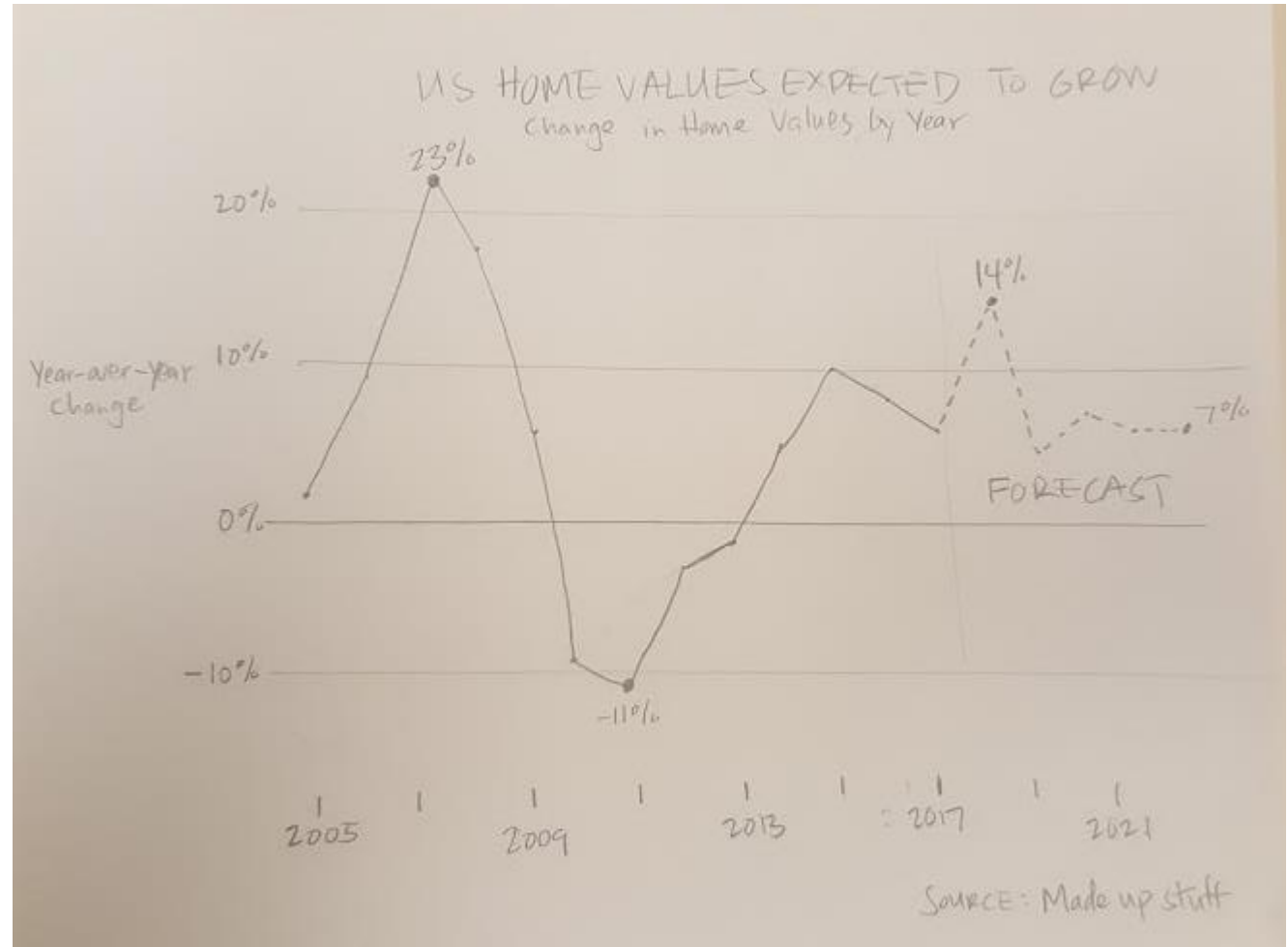
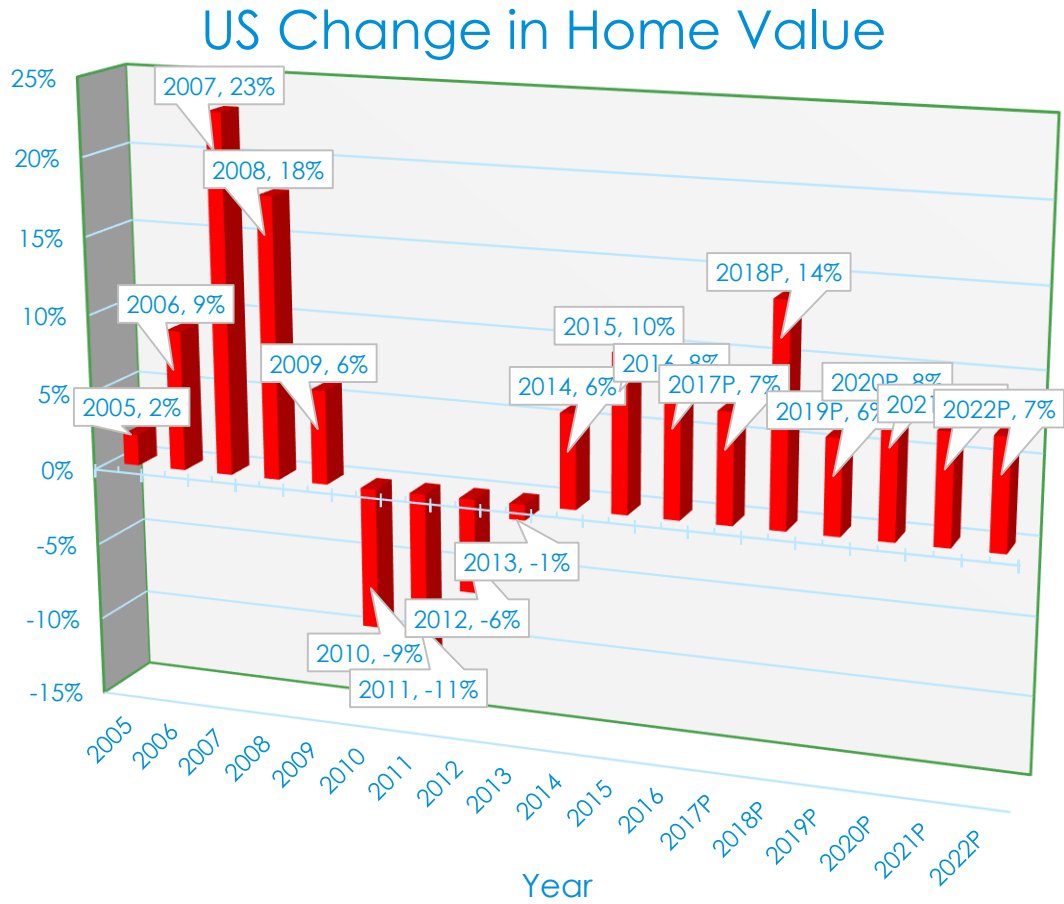




Activity time!

Chart Fixer Upper

PRINCIPLE #5:
EFFICIENCY!

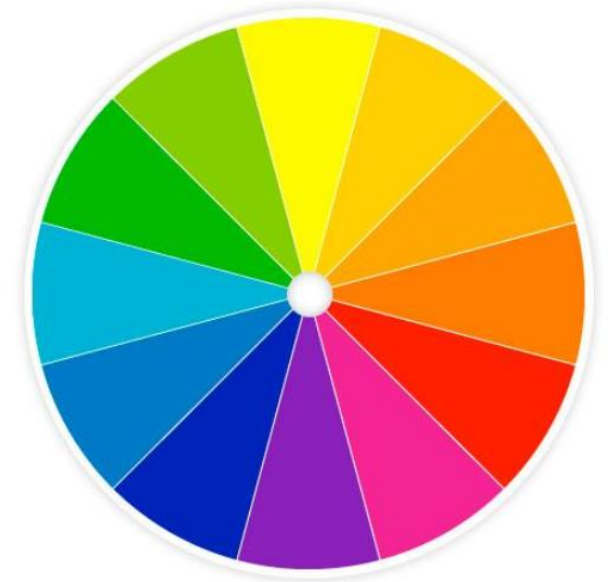


USE ELEMENTS FOR IMPACT

Use color to:

Draw attention to your key point(s).

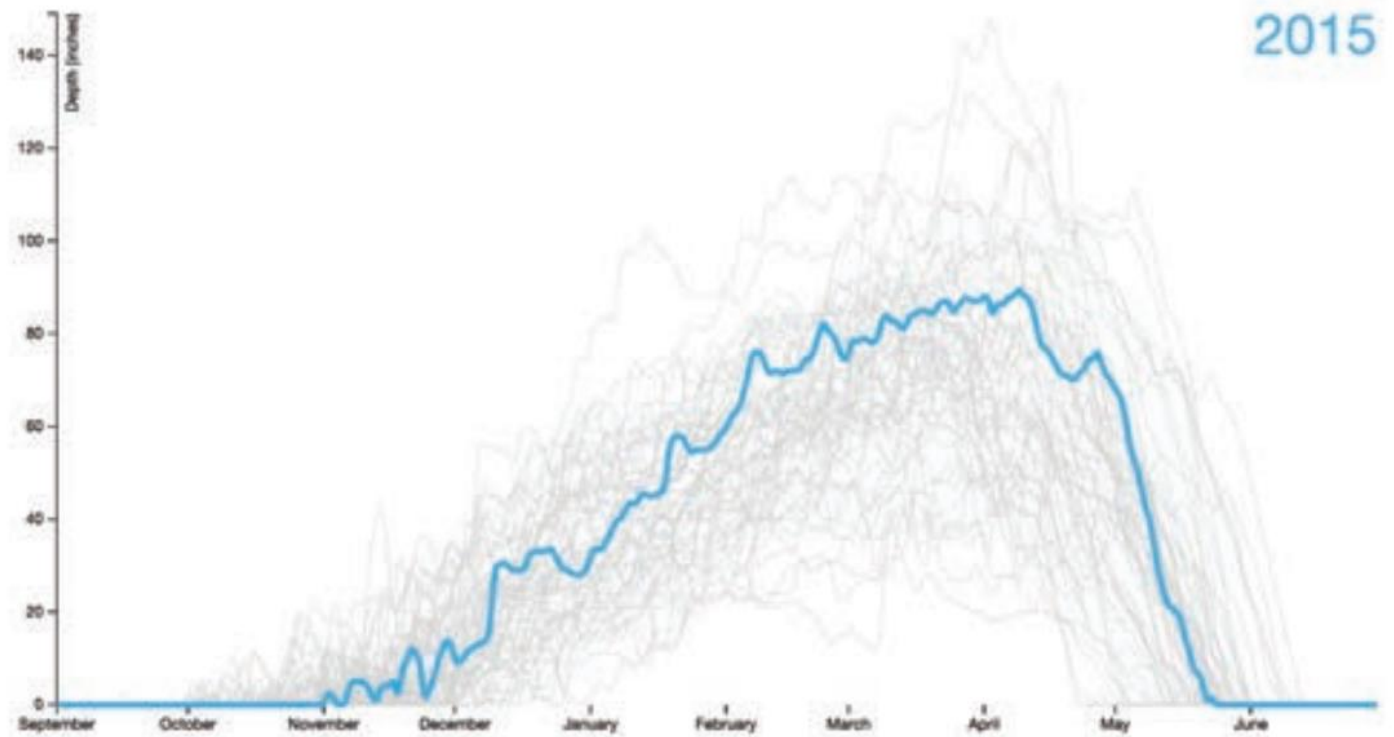
Make it easy for your audience.



USE ELEMENTS FOR IMPACT

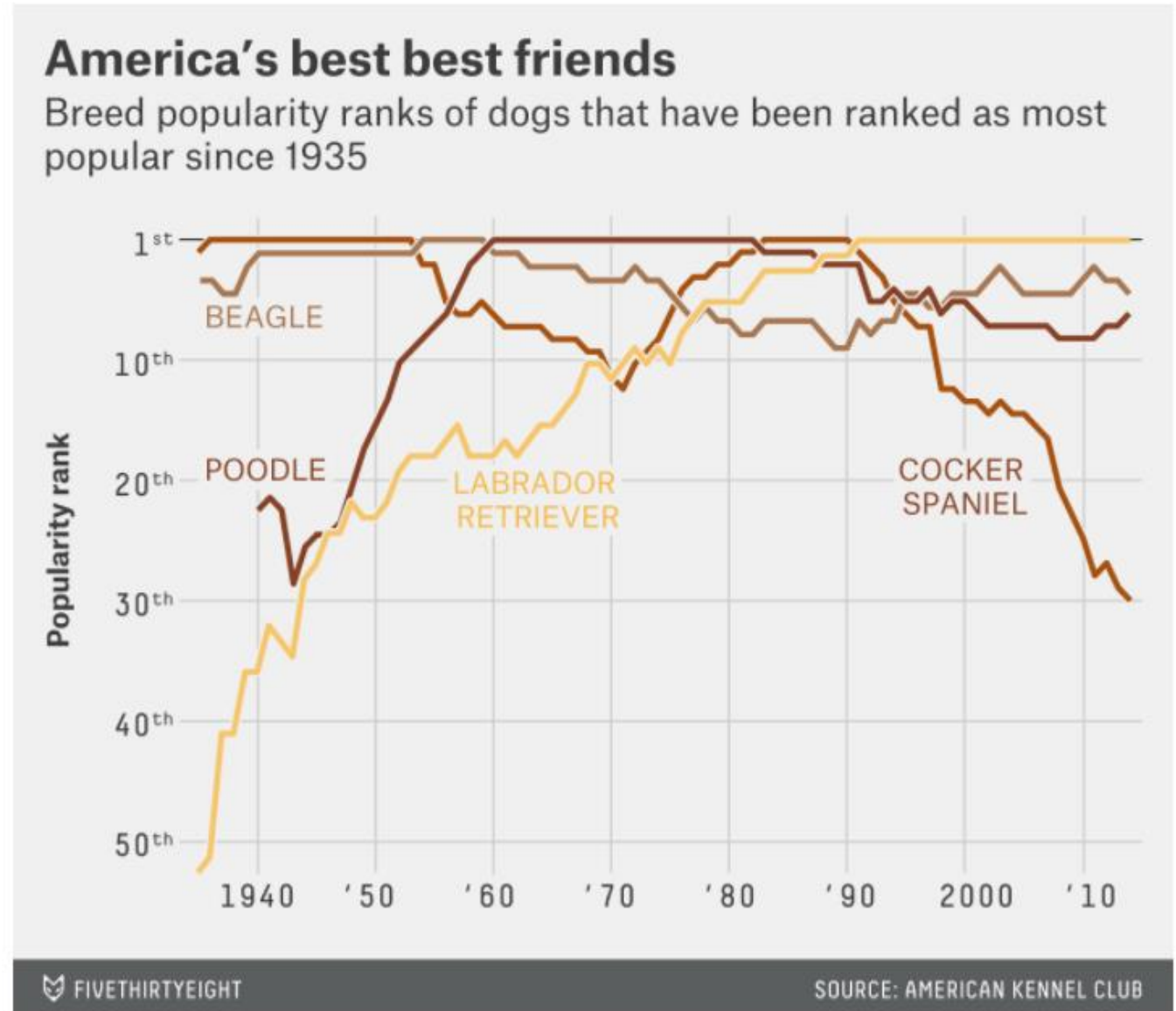
Isolation Effect:
We remember what
is most **different**.

Snow Depth On Mt. Mansfield Since 1954



USE ELEMENTS FOR IMPACT

Isolation Effect:
We remember what
is most **different**.



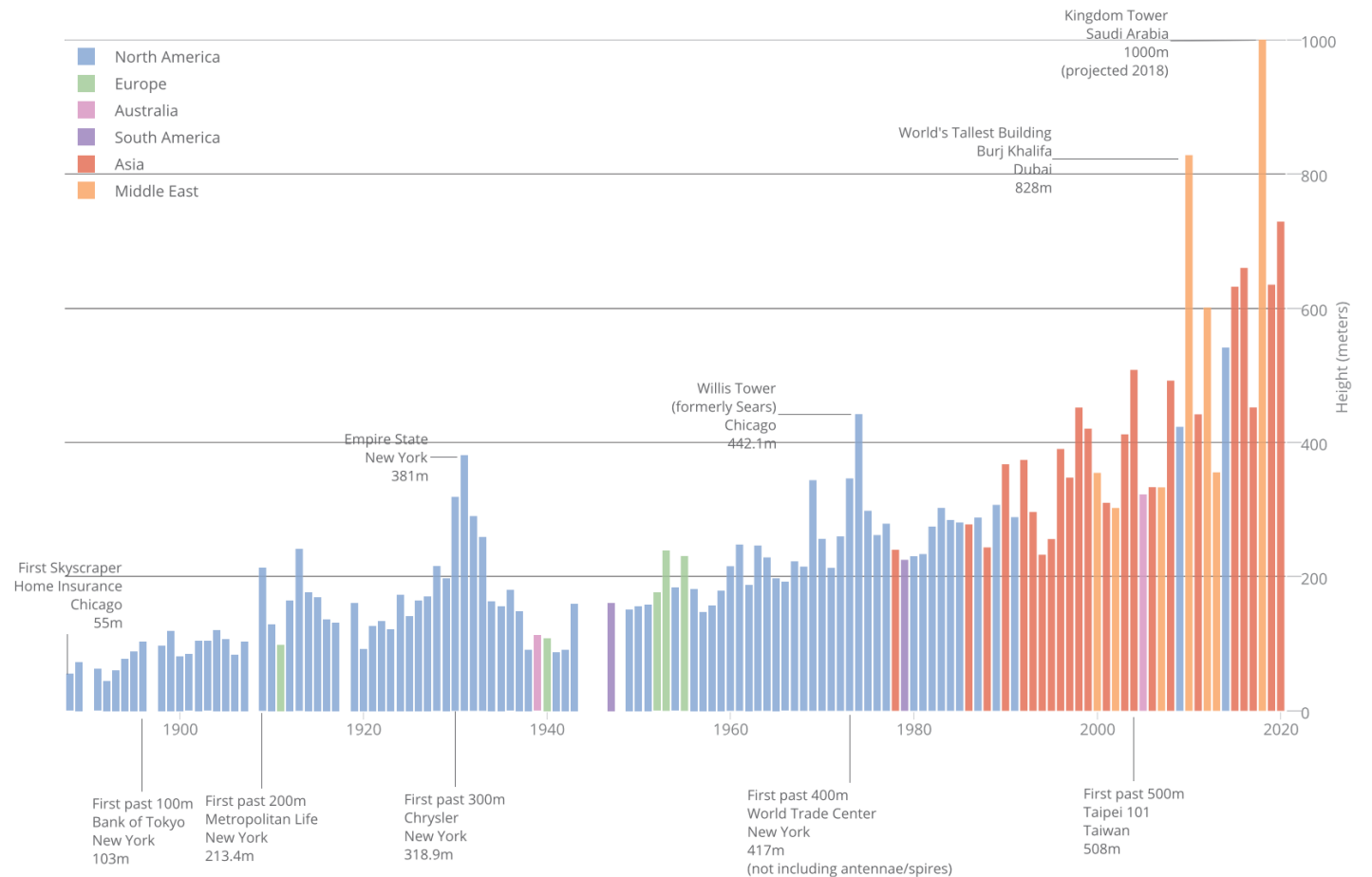
PRINCIPLE #6:

USE ELEMENTS FOR IMPACT

Use colors to group like items.

Race to the Heavens: The Skyscraper Boom

Height of the Tallest Building Completed Each Year, 1888 - 2020 (projected)

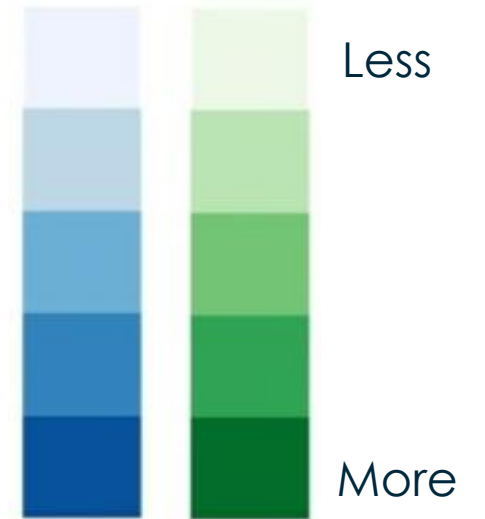


Source: skyscrapercenter.com

USE ELEMENTS FOR IMPACT

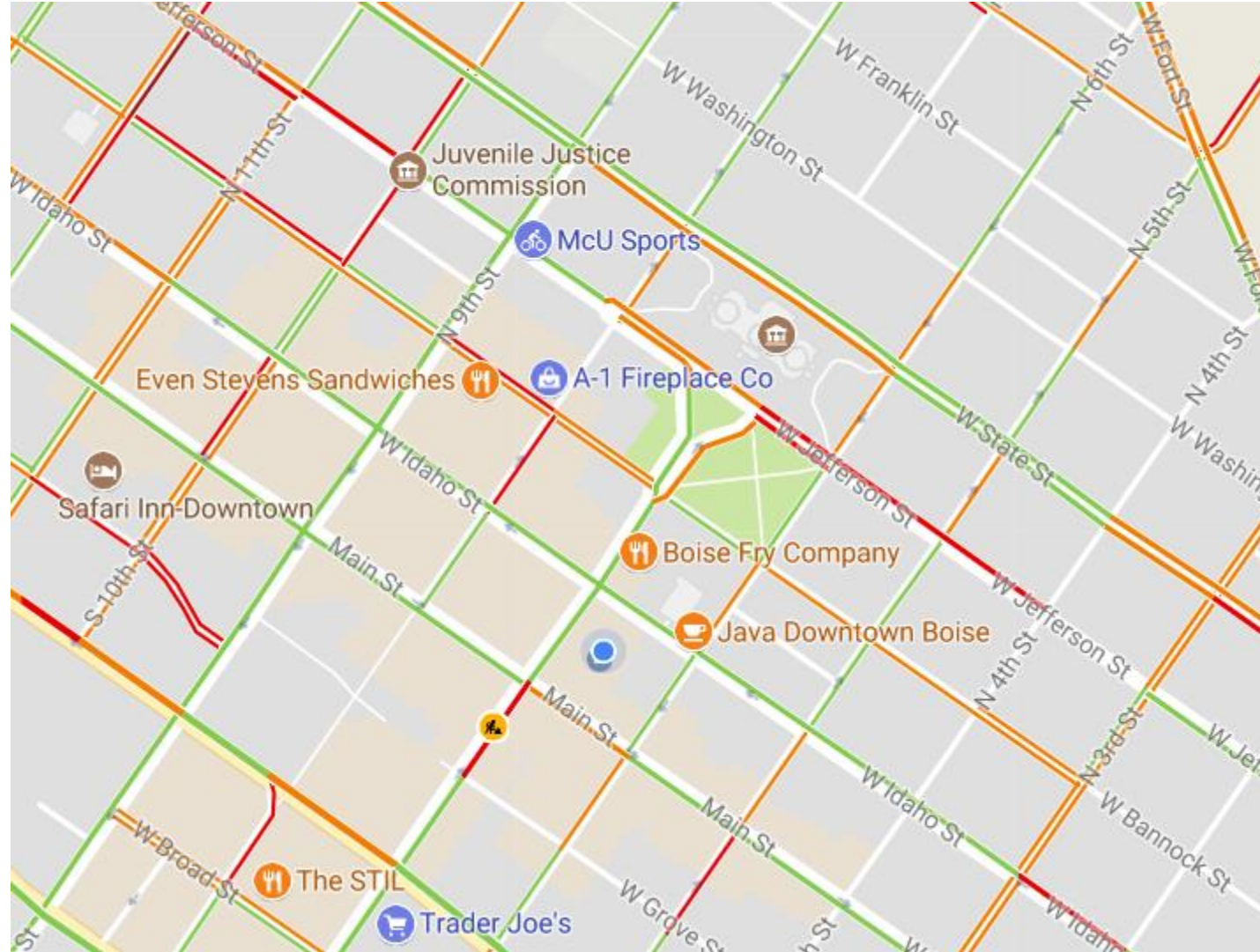


Use existing color conventions.



PRINCIPLE #6:

USE ELEMENTS FOR IMPACT



USE ELEMENTS FOR IMPACT



TRANSPORTATION SCORECARD

Meeting Target Needs Improvement Not Meeting Target No Target

▲ Increase or ▼ Decrease since Prior Reporting Period

TRANSIT PERFORMANCE



Transit Trips with Bunching or Gaps Between Vehicles

Target: 10.6% combined for bunching and gaps
In July 2017

25.9% ▲



Ridership

Target: 236,995,149 passengers carried (annual)
Average weekday boardings in August 2017

725,080 ▲

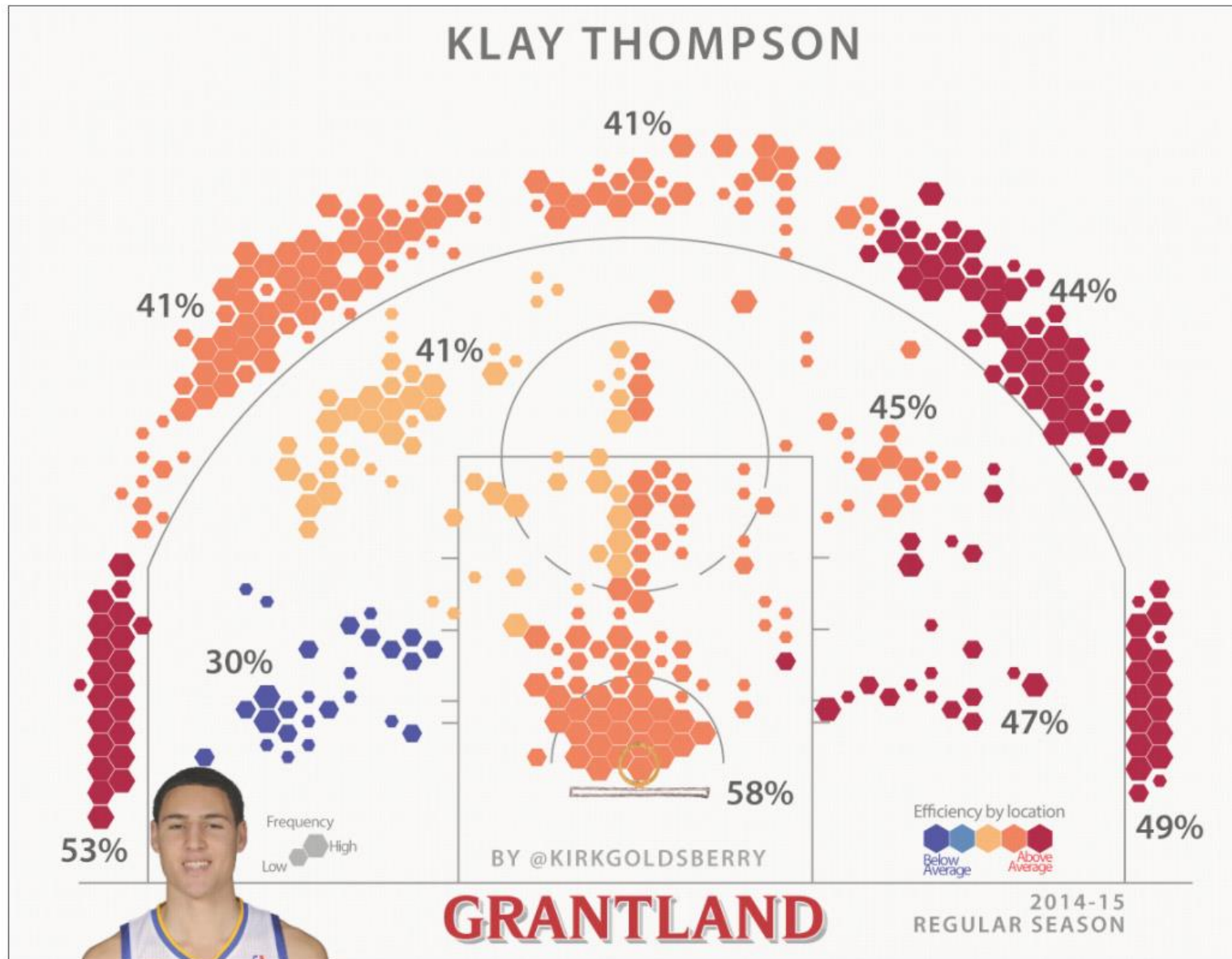


Percentage of Scheduled Service Hours Delivered

▲

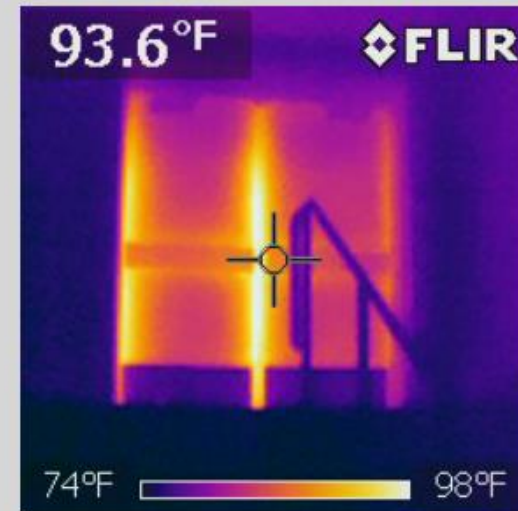
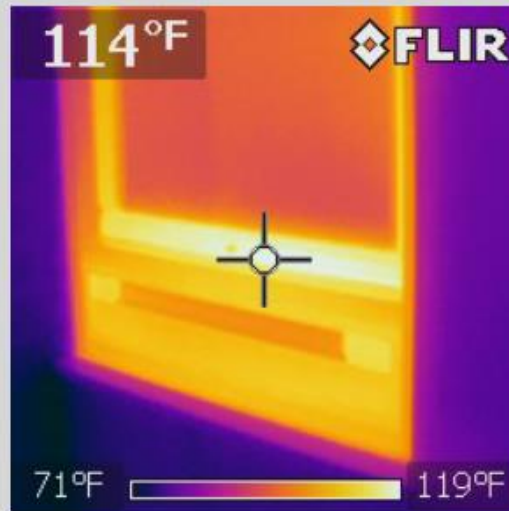
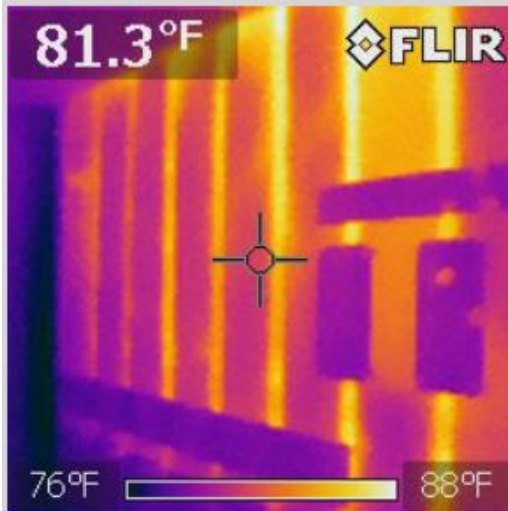


USE ELEMENTS FOR IMPACT



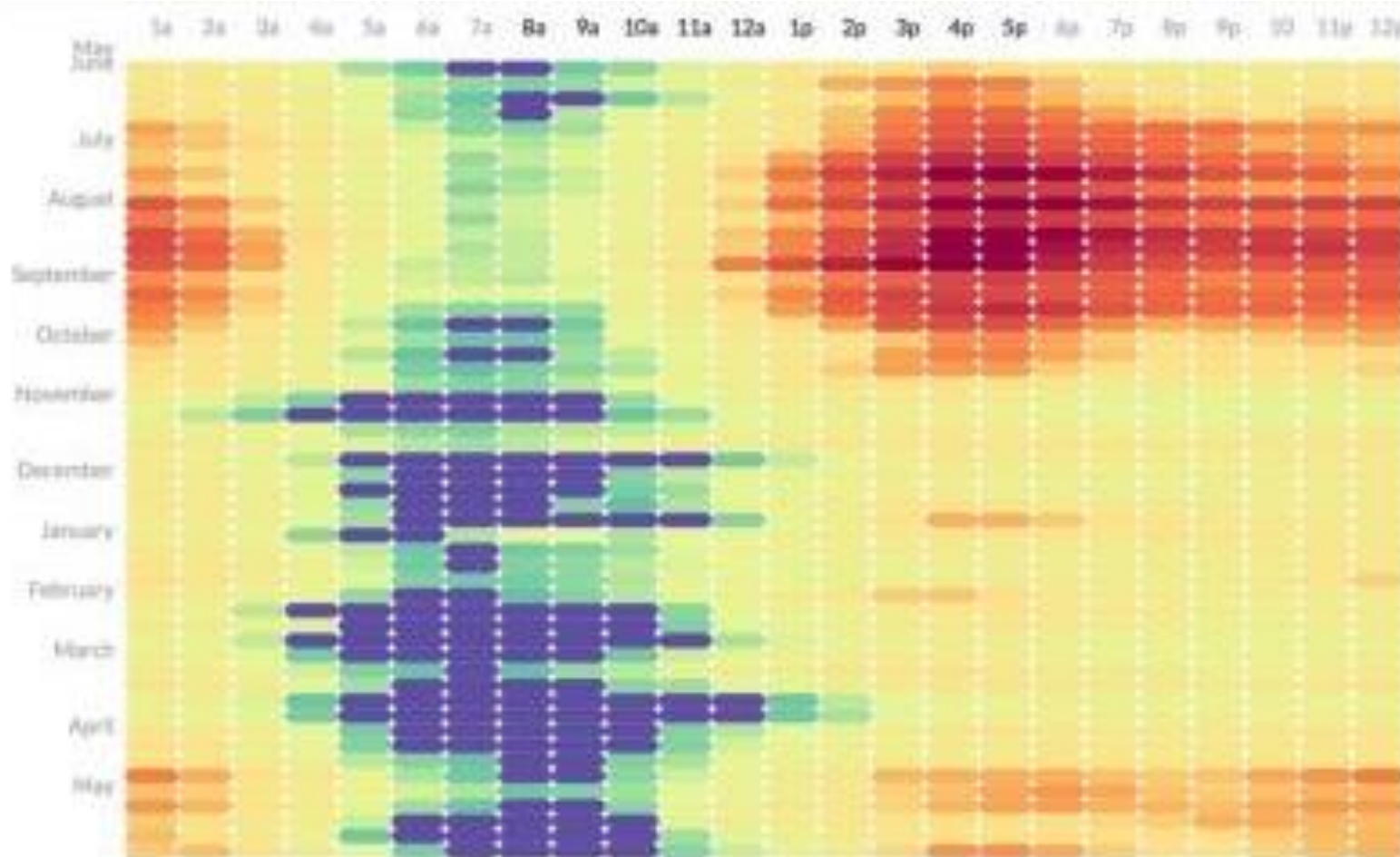
PRINCIPLE #6:

USE ELEMENTS FOR IMPACT



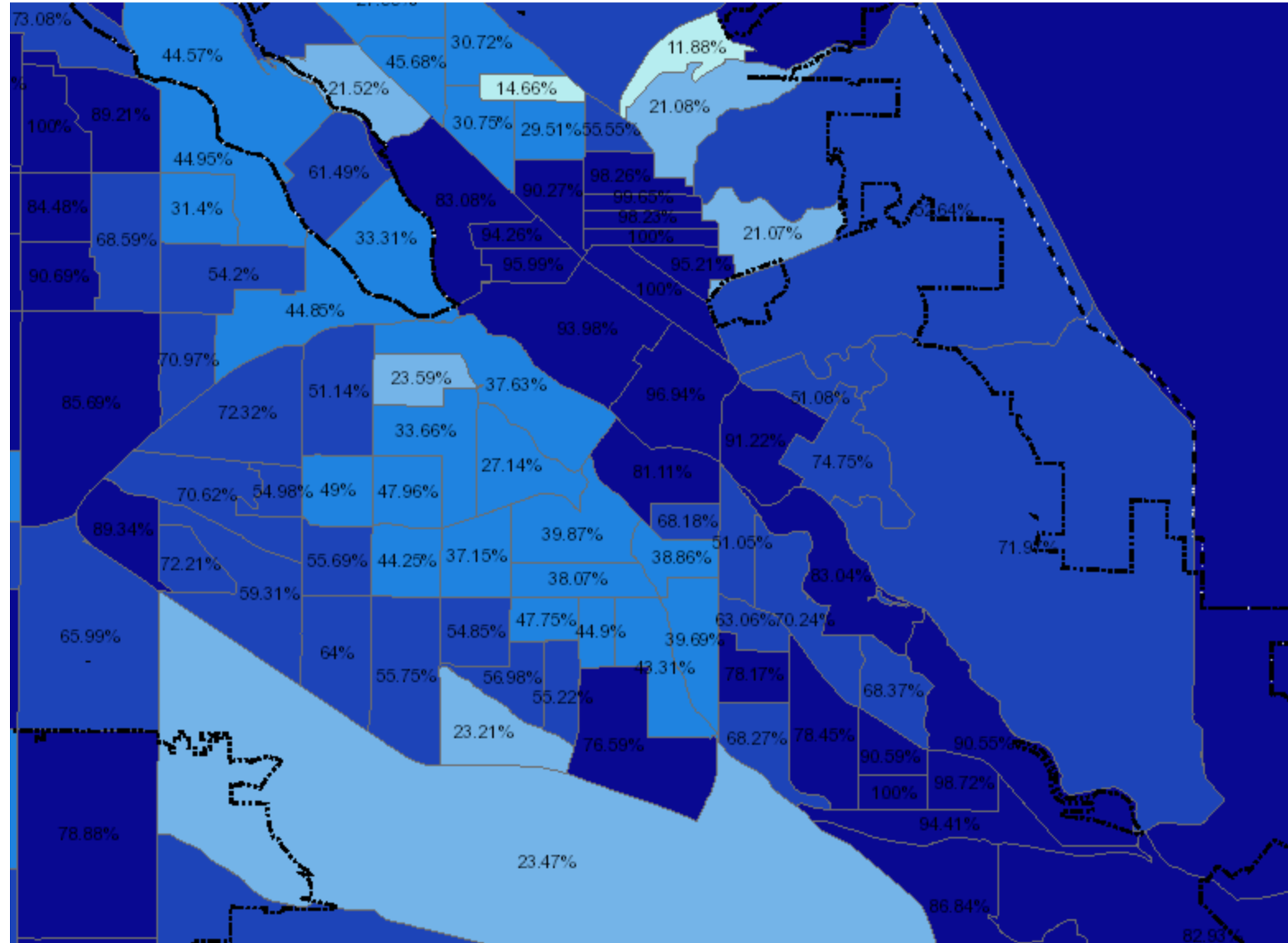
USE ELEMENTS FOR IMPACT

City Hall Energy Use



PRINCIPLE #6:

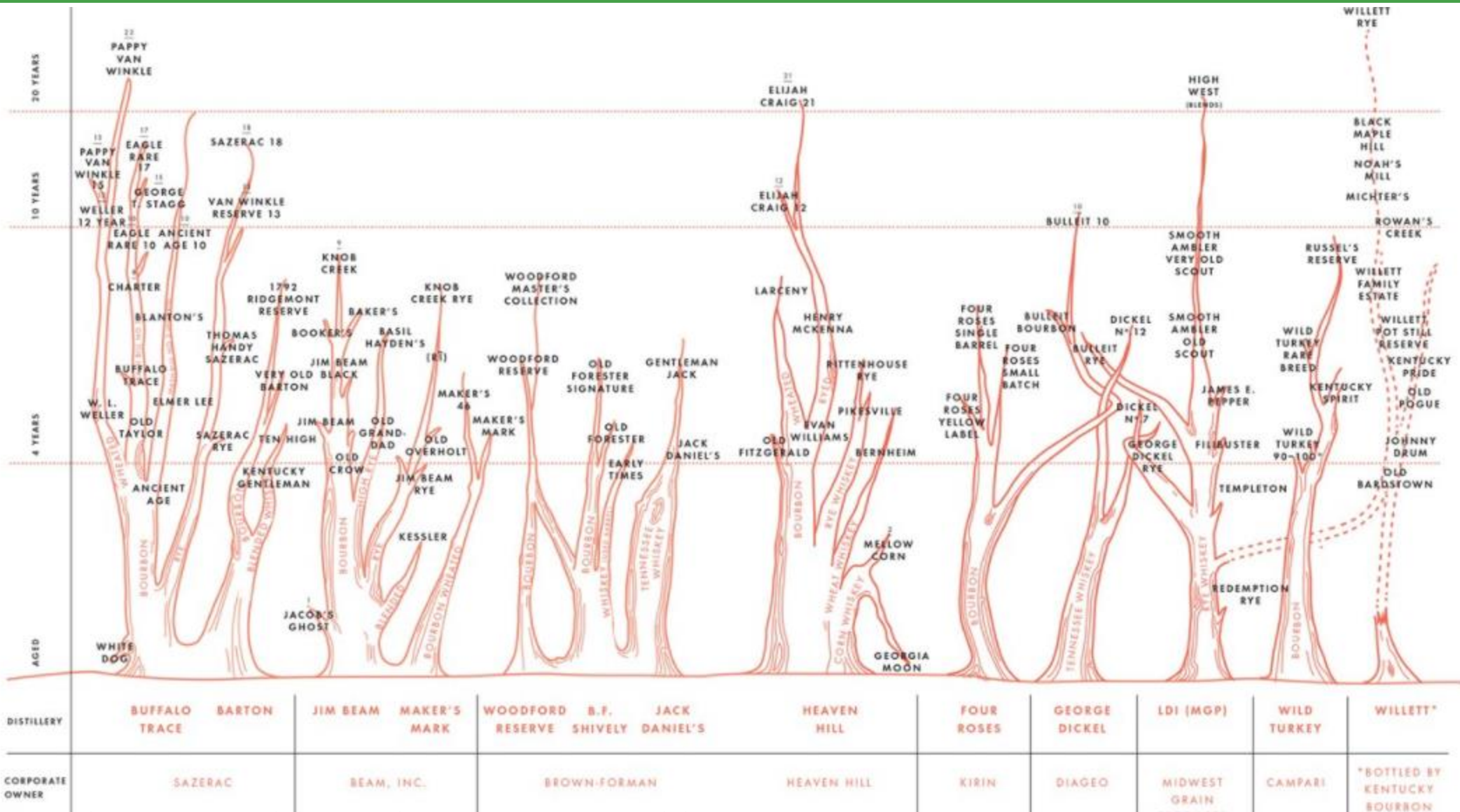
USE ELEMENTS FOR IMPACT



DATA VIZ PRINCIPLES

#7: DOESN'T HURT TO BE VISUALLY APPEALING

DOESN'T HURT TO BE VISUALLY APPEALING



WHAT IS YOUR FAVORITE PRINCIPLE?

Visualizing Data

1. Know your message
2. Use the right chart
3. Compared to what?
4. Don't mislead
5. Efficiency!
6. Use chart elements for impact
7. It doesn't hurt to be visually appealing (in data viz and life)

DATA PREZ PRINCIPLES

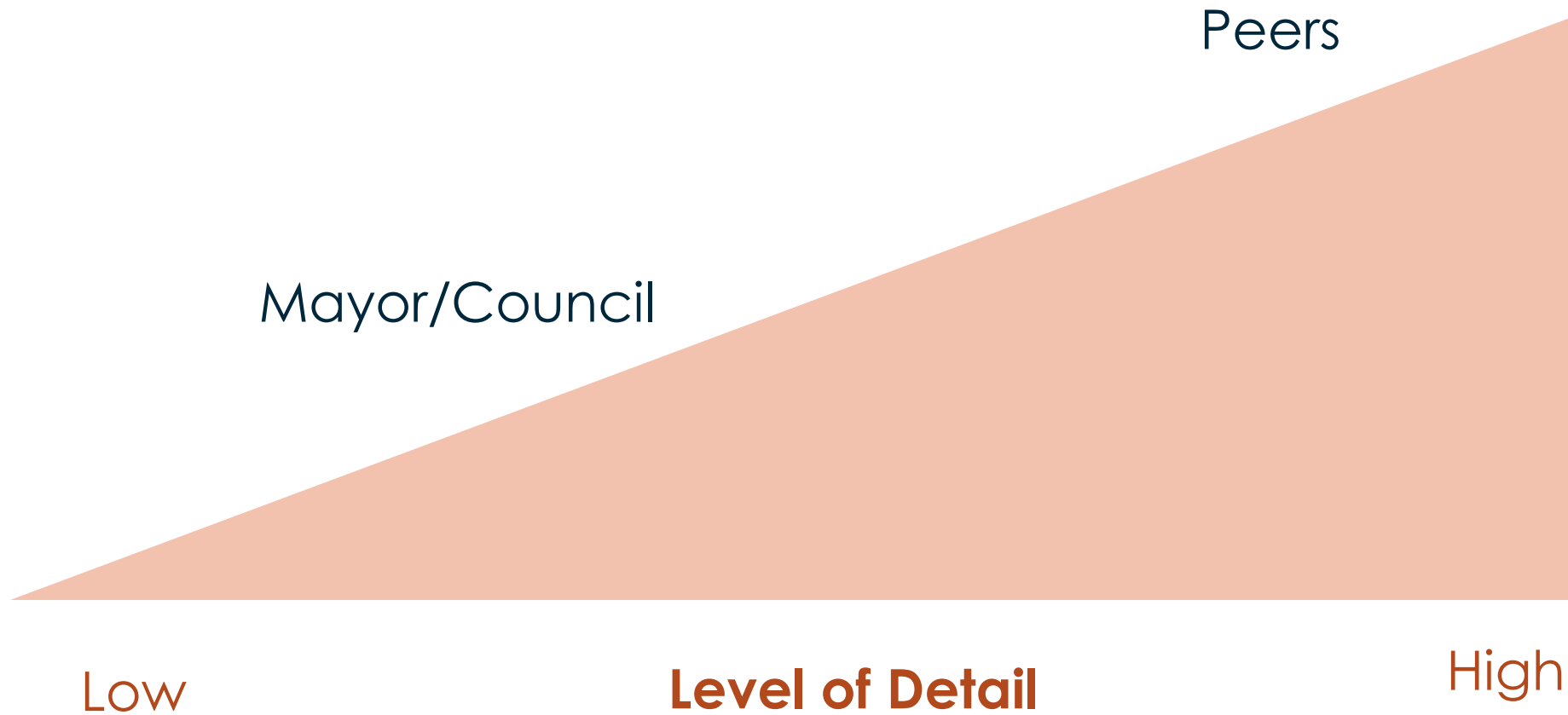


DATA PREZ PRINCIPLES

#1: **KNOW YOUR AUDIENCE**

PRINCIPLE #1:

KNOW YOUR AUDIENCE



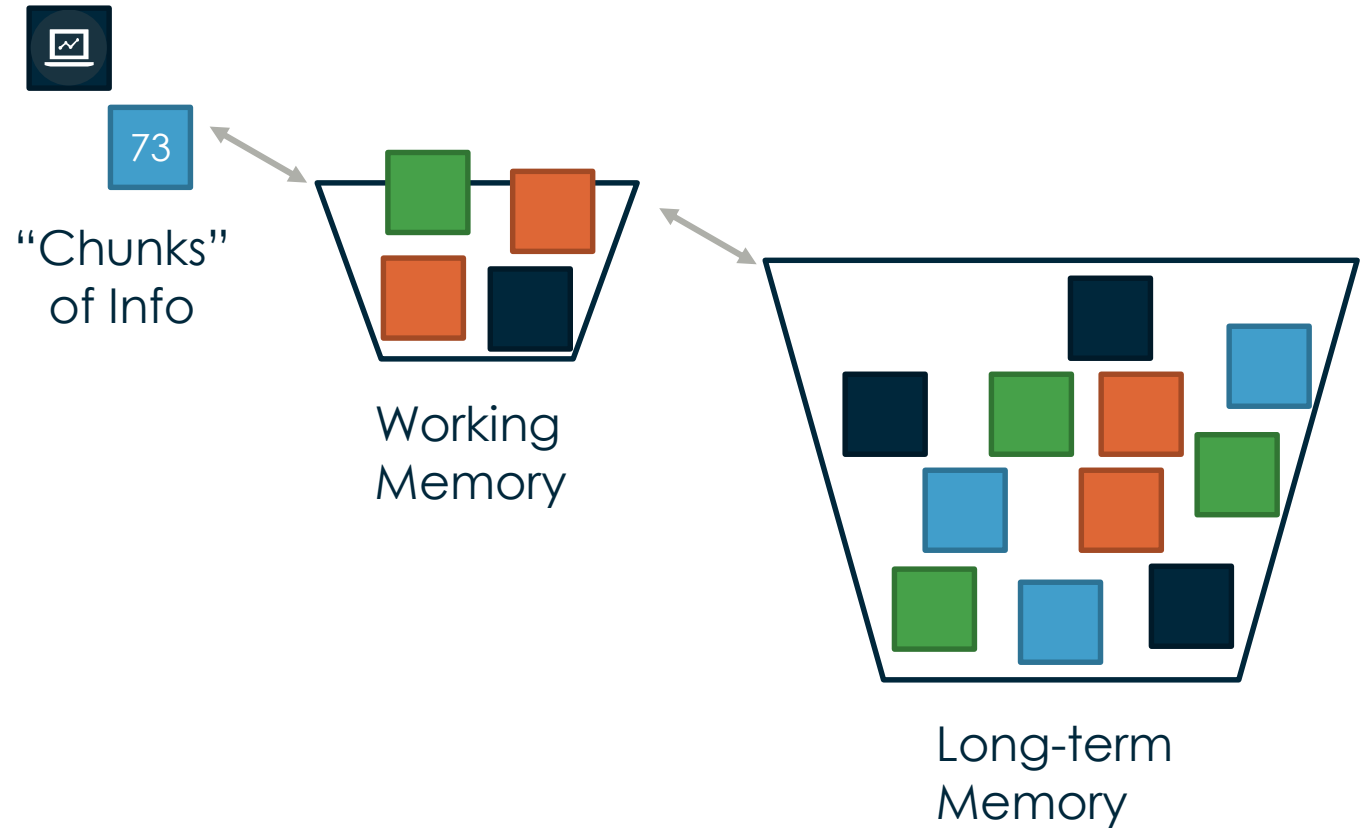
DATA PREZ PRINCIPLES

#2: **EFFICIENCY!**

PRINCIPLE #2:
EFFICIENCY!

Be **concise**.

Know everything,
but only present
key takeaways.



DATA PREZ PRINCIPLES

#3: **SO WHAT?**

PRINCIPLE #3:
SO WHAT?



SO WHAT?

Resource
prioritization

Further study

Program
improvements

Recommendations

Maintain
status quo

Resource
deployment

Change to
law, policy,
practice.

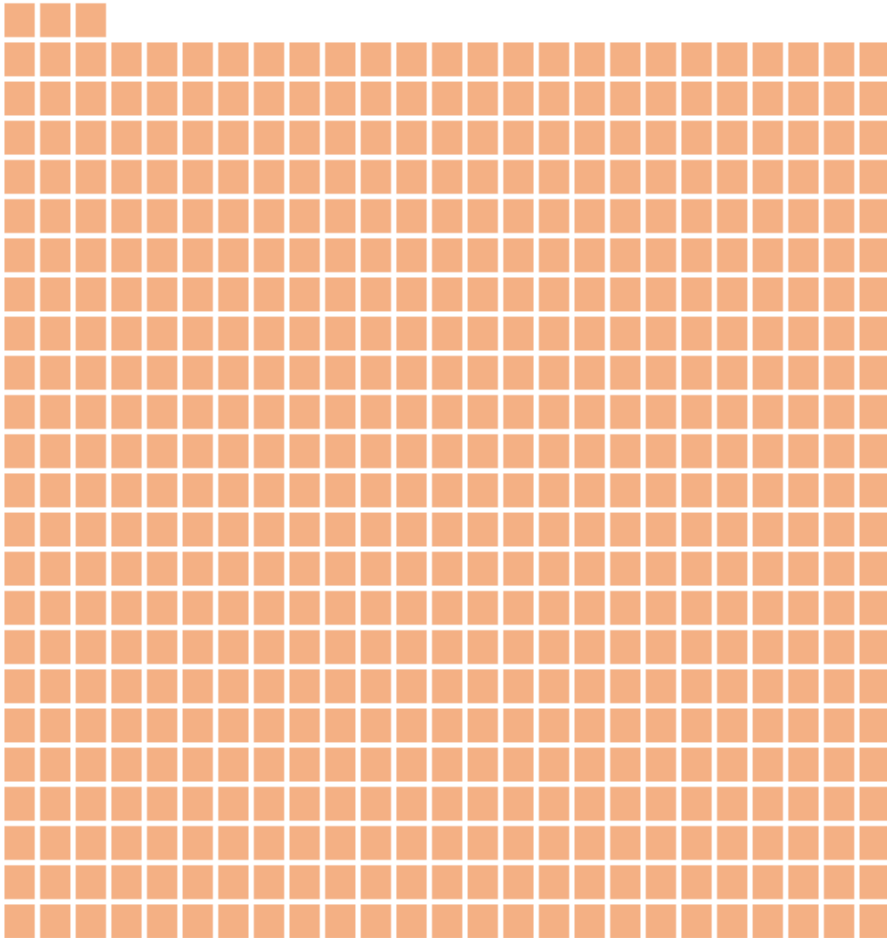
PRINCIPLE #3:
SO WHAT?

Example:

John Snow and the
1854 London Cholera
outbreak



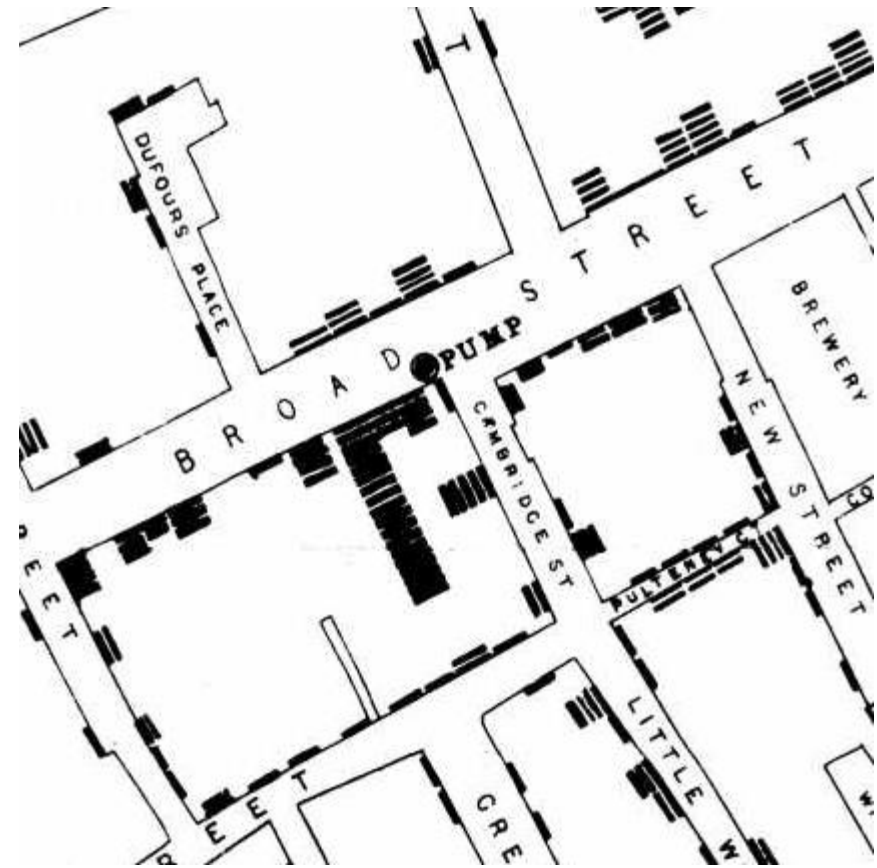
PRINCIPLE #3:
SO WHAT?



■ = 1 life

578 residents have died of Cholera in the past 3 weeks.

PRINCIPLE #3: SO WHAT?

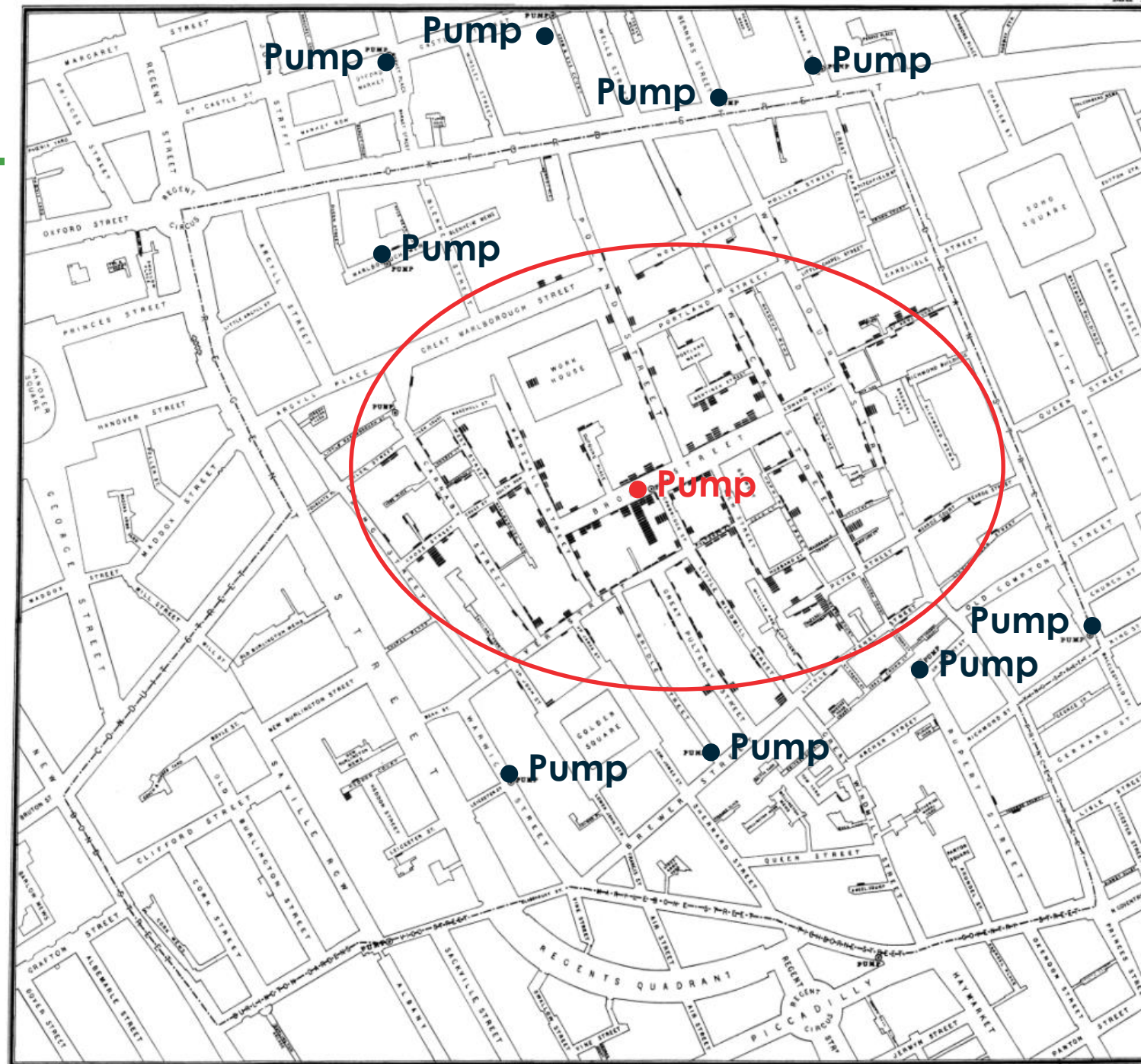


PRINCIPLE #3:
SO WHAT?

Key findings:

99% are within 1/8 mile of one water pump.

Unidentified bacteria found at the pump.



PRINCIPLE #3:
SO WHAT?

Recommendations:

Remove pump handle immediately.

Further study of bacteria needed to prevent future outbreaks.





Activity time!

**Practice with
presenting**

QUICK TIPS ON PRESENTING

- Don't read the slides (**don't judge me!**)
- Keep it visual and limit text
- Show viz, count to 5, start speaking
- Allow for audience interaction



Activity time!

Hans Redux

KEY PRINCIPLES

Visualizing Data

1. Know your message
2. Use the right chart
3. Compared to what?
4. Don't mislead
5. Efficiency!
6. Use chart elements for impact
7. It doesn't hurt to be visually appealing (in data viz and life)

Presenting Data

1. Know your audience
2. Efficiency! (again)
3. So What?



NEXT TIME

Dashboarding and Power BI!!!

Friday, 8:30am-12:30pm

RESOURCES

Inspiration

- [Data Viz Done Right](#)
- [NY Times - The Upshot](#)
- The Economist [tweets](#)
- [FiveThirtyEight](#)
- [Information is Beautiful](#)

Use the Right Chart

- [Infogram](#)

I have books! You can borrow them!

- Good Charts
- Information Dashboard Design
- Knowledge is Beautiful
- Edward Tufte books (4 of them)



Activity time!

Plus Delta

Appendices



OUTLINE

- Intro/Context – 35 min 1:00 - 1:35pm
 - Activity – 10 min
 - Slides – 25 min
- Principles of data viz – 100 min 1:35 - 3:15pm
 - Slides – 80 min
 - Break – 10 min
 - Activity – 10 min
- Presenting data – 30 min 3:15 – 3:45pm
 - Slides – 20 min
 - Break – 10 min
- Final activities – 75 min 3:45 – 5:00pm
 - Practice Presenting – 45 min
 - Hans Redux – 20 min
 - Plus/delta – 10 min

TUFTE'S FAVORITE VIZ

“Losses of the French Army in the Russian Campaign”
By Charles Joseph Minard

